## **Consultancy Expenditure: April 2010 to March 2011**

The Scottish Government defines 'consultancy' as including a wide range of professional services such as management consultancy, IT consultancy, financial consultancy, construction and infrastructure related consultancy, research and evaluation and policy development. Therefore the expenditure contained in this section reflects this definition of external consultancy.

Audit Scotland mainly uses external consultancy to undertake specific pieces of work which requires expertise which is not readily available in house.

The following report shows the expenditure by Audit Scotland in relation to external consultancy.

| Payee              | Amount     | Date       | Description                                                               |
|--------------------|------------|------------|---------------------------------------------------------------------------|
| 3COM               | 587.50     | 08/06/2010 | IT consultancy to support changes to 3COM VCX                             |
| Albany Software    | 2,491.01   | 01/01/2011 | BACS payment software - cost and implementation                           |
| ARA Associates     | 3,185.43   | 24/06/2010 | Professional support for rent review                                      |
| ARA Associates     | 6,840.00   | 22/03/2011 | Professional support - lease renewal, property search and property advice |
|                    |            |            |                                                                           |
| Audit Commission   | 144,572.00 | 01/01/2011 | National Fraud Initiative fees - data matching and reporting              |
| Audit Commission   | 45,312.00  | 11/02/2011 | National Fraud Initiative fees - data matching and reporting              |
| Audit Commission   | 1,320.00   | 01/03/2011 | National Fraud Initiative - training                                      |
| Audit Commission   | 19,396.80  | 01/03/2011 | Best Value 2 - Framework development and policy support                   |
|                    |            |            |                                                                           |
| Best Companies Ltd | 11,359.91  | 06/09/2010 | Survey and results interpretation                                         |
| Best Companies Ltd | 1,661.27   | 10/05/2010 | Survey and results interpretation                                         |
| Best Companies Ltd | 2,705.56   | 10/05/2010 | Survey and results interpretation                                         |

| Best Companies Ltd           | 354.00   | 09/02/2011 | Expenses                                                   |
|------------------------------|----------|------------|------------------------------------------------------------|
| Charteris                    | 1,265.09 | 01/02/2011 | Sharepoint 2010 consultancy                                |
| Charteris                    | 1,997.50 | 01/02/2011 | Sharepoint 2010 consultancy                                |
|                              |          |            |                                                            |
| Collinson Grant Ltd          | 381.88   | 10/05/2010 | Job evaluation consultancy                                 |
| Collinson Grant Ltd          | 3,055.00 | 19/01/2011 | Management consultancy                                     |
| Computers in Personnel       | 2,400.00 | 01/02/2011 | Personnel system development support                       |
| ·                            |          |            | • • • • • • • • • • • • • • • • • • • •                    |
| Computers in Personnel       | 1,110.00 | 01/02/2011 | Personnel system version upgrade                           |
| Digital Accessibility Centre | 1,740.00 | 01/03/2011 | Accessibility testing of MKI EWP System                    |
|                              |          |            |                                                            |
| D Pia                        | 2,500.00 | 01/07/2010 | Project - Management of costs in Scottish local government |
| D Pia                        | 5,000.00 | 27/09/2010 | Review of statutory performance indicators                 |
| D Pia                        | 7,500.00 | 14/07/2010 | Review of statutory performance indicators                 |
| D Pia                        | 1,000.00 | 21/02/2011 | N. Ayrshire BV2 report, review and commentary              |
|                              |          |            |                                                            |
| DTZ Pieda Consulting         | 951.75   | 01/06/2010 | Completion of final report                                 |
| Expense Reduction Analysts   | 950.72   | 18/08/2010 | Consultancy - record storage management                    |
| •                            |          |            |                                                            |
| Expense Reduction Analysts   | 1,059.76 | 13/10/2010 | Consultancy - record storage management                    |
| George Street Research       | 5,108.61 | 14/07/2010 | Emergency care - patient survey                            |
| Coorgo offoot Nosearon       | 0,100.01 | 17/01/2010 | Emorgonoy dato patient datvey                              |

| George Street Research  | 5,007.75  | 28/03/2011 | Transport for Health and Social Care - focus groups |
|-------------------------|-----------|------------|-----------------------------------------------------|
| HJBS Ltd                | 1,417.50  | 25/01/2011 | Sharepoint specification for corporate governance   |
| HJBS Ltd                | 383.76    | 10/03/2011 | Sharepoint workshop                                 |
| QCG                     | 4,726.67  | 19/11/2010 | Work Level review project                           |
| QCG                     | 17,495.50 | 08/12/2010 | Work Level review project                           |
| QCG                     | 491.75    | 25/11/2010 | Work Level review project                           |
| QCG                     | 17,996.53 | 05/01/2011 | Work Level review project                           |
| QCG                     | 2,340.00  | 14/02/2011 | Work Level review project                           |
| QCG                     | 3,832.66  | 08/03/2011 | Work Level review project                           |
| Hay Group               | 5,052.50  | 28/06/2010 | Stage1 Business Reshaping Project                   |
| Hay Group               | 4,855.95  | 01/07/2010 | Stage 2 & 3 Business Reshaping Project              |
| Hay Group               | 7,903.90  | 01/11/2010 | Conclusion of Business Reshaping Project            |
| Hay Group               | 197.86    | 01/02/2011 | Expenses                                            |
| Loughborough University | 525.00    | 01/04/2010 | Loughborough University - Dr J Sempik               |
| Max Brown               | 3,000.00  | 05/04/2010 | Briefing documents, voluntary sector                |
| Jacobs Consultancy      | 17,425.25 | 01/11/2010 | Scottish Government Capital Investment Programme    |

| MJI Business Solutions              | 352.50    | 09/06/2010 | Workshop                                                               |
|-------------------------------------|-----------|------------|------------------------------------------------------------------------|
| Ipsos Mori                          | 3,290.00  | 14/05/2010 | Scottish local authority chief executives and finance directors survey |
| lpsos Mori                          | 16,009.38 | 17/06/2010 | Evaluation of BV2 Pathfinders                                          |
| Ipsos Mori                          | 15,220.66 | 26/08/2010 | Review of strategic risk assessment - stage 1                          |
| Ipsos Mori                          | 15,220.66 | 01/12/2010 | Review of strategic risk assessment - stage 2                          |
| Ipsos Mori                          | 1,980.00  | 18/03/2011 | Peer review survey                                                     |
| Ipsos Mori                          | 3,600.00  | 11/03/2011 | Scottish Public Opinion Monitor questions                              |
| National Centre for Social Research | 8,196.80  | 01/09/2010 | Completion of survey methods review project and final report           |
| National Centre for Social Research | 2,878.80  | 01/11/2010 | Survey methods review project additional work                          |
| Diversity Dynamics Ltd              | 366.13    | 14/10/2010 | Equality Act presentation                                              |
| ODS Services Ltd                    | 1,175.00  | 19/05/2010 | Local government overview report                                       |
| Advanced Performance Institute      | 20,629.24 | 23/12/2010 | Corporate strategy review                                              |
| OFB International                   | 971.88    | 08/10/2010 | Report writing review                                                  |
| OFB International                   | 1,196.00  | 02/11/2010 | Report writing review                                                  |
| Price Waterhouse Coopers            | 2,350.00  | 17/05/2010 | Professional services                                                  |

| Computers in Personnel         | 1,086.88 | 28/10/2010 | Assistance in moving data to new servers                        |
|--------------------------------|----------|------------|-----------------------------------------------------------------|
| Scott Moncrieff                | 1,757.80 | 01/04/2010 | Drafting assurance and improvement plan                         |
| Timewatch                      | 1,116.25 | 21/06/2010 | Time recording system consultancy support                       |
| Timewatch                      | 1,116.25 | 27/09/2010 | Time recording system consultancy support                       |
| Timewatch                      | 1,200.00 | 28/02/2011 | Time recording system consultancy support                       |
|                                |          |            |                                                                 |
| Workonwords                    | 675.63   | 11/08/2010 | Editing BV Draft Report, South Ayrshire                         |
| Workonwords                    | 1,320.00 | 07/03/2011 | Cost of Public Sector Pensions in Scotland - review and editing |
| NHS National Services Scotland | 2,498.40 | 16/03/2011 | Information services provided by ISD                            |

Total

472,666.63