

Consultancy Expenditure: April 2015 to March 2016

The Scottish Government defines 'consultancy' as including a wide range of professional services such as management consultancy, IT consultancy, financial consultancy, construction and infrastructure related consultancy, research and evaluation and policy development. Therefore the expenditure contained in this section reflects this definition of external consultancy.

Audit Scotland mainly uses external consultancy to undertake specific pieces of work which requires expertise which is not readily available in house.

The following report shows the expenditure by Audit Scotland in relation to external consultancy.

| Payee | Amount | Date | Description |
|----------------------|-----------|------------|--|
| Bastion Networks Ltd | 5,400.00 | 03/08/2015 | Firewall - consultancy |
| Bastion Networks Ltd | 2,400.00 | 18/11/2015 | Firewall - consultancy |
| Best Companies | 11,130.00 | 01/05/2015 | Consultancy - Employee survey |
| Best Companies | 14,997.60 | 19/02/2016 | Consultancy - Employee survey |
| Best Companies | 2,776.72 | 30/03/2016 | Consultancy - Employee survey |
| Boyd Brown Ltd | 1,980.00 | 01/05/2015 | Consultancy - Health and social work integration |
| Boyd Brown Ltd | 2,970.00 | 04/05/2015 | Consultancy - Health and social work integration |
| Boyd Brown Ltd | 2,640.00 | 02/06/2015 | Consultancy - Health and social work integration |
| Boyd Brown Ltd | 2,310.00 | 02/07/2015 | Consultancy - Health and social work integration |
| Commissum | 1,920.00 | 01/06/2015 | IT testing |
| Ekos Ltd | 4,860.00 | 03/08/2015 | Review - Community Planning Report |
| Ekos Ltd | 4,860.00 | 02/09/2015 | Review - Community Planning Report |
| Ernst and Young | 6,068.22 | 12/11/2015 | Consultancy support for HE audit |
| Hamilton Consultancy | 782.30 | 25/11/2015 | Staff Development |
| Henderson Logie | 23,324.89 | 21/12/2015 | Consultancy - HE section 22 report |
| Fiona Daley | 5,309.04 | 07/09/2015 | Review of procurement strategy |
| Fiona Daley | 2,572.89 | 02/03/2016 | Review of procurement strategy |
| Graven | 717.84 | 15/09/2015 | Performance audit presentation |
| ICAS | 30,600.00 | 31/03/2016 | Consultancy - audit review |

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| Kynesis Consulting | 1,440.00 | 01/09/2015 | Consultancy - strategic scrutiny |
| Kynesis Consulting | 2,986.56 | 31/03/2016 | Consultancy - strategic scrutiny |
| MCR Solutions Ltd | 6,706.54 | 14/05/2015 | Consultancy - organisational change |
| MCR Solutions Ltd | 6,359.23 | 18/06/2015 | Consultancy - organisational change |
| Ministry of Design | 3,774.00 | 30/06/2015 | Consultancy - template design |
| NHS National Services Scotland - ISD | 8,542.80 | 16/04/2015 | Professional consultation and provision of statistical support |
| NHS National Services Scotland - ISD | 928.80 | 31/03/2016 | Professional consultation and provision of statistical support |
| Page Consultancy | 4,083.35 | 02/10/2015 | Organisational change and development |
| Price Waterhouse Coopers | 2,100.00 | 27/05/2015 | Review IAS19 Reporting |
| Price Waterhouse Coopers | 6,300.00 | 31/03/2016 | Review IAS19 Reporting |
| Progress International Ltd | 2,552.52 | 17/09/2015 | Focus groups and feedback |
| Progress International Ltd | 1,947.31 | 09/10/2015 | Focus groups and feedback |
| Public Sector Audit Appointments Ltd | 12,000.00 | 06/05/2015 | Housing benefit licence |
| Rocket Science Ltd | 1,916.40 | 20/05/2015 | Consultancy - NHS report |
| Rocket Science Ltd | 8,400.00 | 13/07/2015 | Consultancy - NHS report |
| Rocket Science Ltd | 6,481.38 | 17/08/2015 | Consultancy - NHS report |
| Rocket Science Ltd | 6,742.98 | 04/09/2015 | Consultancy - NHS report |
| Rocket Science Ltd | 20,280.00 | 09/09/2015 | Consultancy - economic development data |
| Rocket Science Ltd | 4,140.00 | 16/10/2015 | Consultancy - data structuring |
| Rocket Science Ltd | 7,394.04 | 04/11/2015 | Consultancy - data structuring |
| Rocket Science Ltd | 2,400.00 | 08/01/2016 | Consultancy - NHS report |
| Rocket Science Ltd | 9,018.00 | 08/01/2016 | Consultancy - NHS report |
| Research Scotland | 16,728.00 | 30/03/2016 | Consultancy - Social Work Audit |
| Sally Hammond Associates | 4,897.31 | 28/08/2015 | Consultancy - Argyll & Bute best value audit |
| Sally Hammond Associates | 2,223.60 | 17/09/2015 | Consultancy - Argyll & Bute best value audit |

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|---------------------------|-------------------------|------------|--|
| Social Capital Company | 6,236.15 | 15/05/2015 | Consultancy - organisational change |
| Social Capital Company | 1,247.33 | 15/05/2015 | Consultancy - organisational change |
| Social Capital Company | 4,937.54 | 18/06/2015 | Consultancy - organisational change |
| Social Capital Company | 987.51 | 18/06/2015 | Consultancy - organisational change |
| Social Capital Company | 3,200.06 | 21/08/2015 | Consultancy - organisational change |
| Social Capital Company | 7,350.43 | 15/09/2015 | Consultancy - organisational change |
| Social Capital Company | 5,265.99 | 05/11/2015 | Consultancy - organisational change |
| Social Capital Company | 2,702.70 | 16/12/2015 | Consultancy - organisational change |
| Social Capital Company | 2,217.22 | 27/10/2015 | Consultancy - organisational change |
| Social Capital Company | 11,086.10 | 23/10/2015 | Consultancy - organisational change |
| Social Capital Company | 5,747.18 | 06/10/2015 | Consultancy - organisational change |
| Social Capital Company | 1,149.44 | 16/10/2015 | Consultancy - organisational change |
| Social Capital Company | 5,745.19 | 23/10/2015 | Consultancy - organisational change |
| Scott-Moncrieff | 5,100.00 | 03/03/2016 | Consultancy - NHS Report |
| UCAS | 8,184.00 | 01/03/2016 | Consultancy - research and statistical information |
| Wellness Academy | 4,983.84 | 20/11/2015 | Consultancy - Staff welfare |
| Work on Words | 450.00 | 06/05/2015 | Report editing |
| Work on Words | 570.00 | 04/06/2015 | Report editing |
| Work on Words | 1,470.00 | 09/09/2015 | Report editing |
| Work on Words | 735.00 | 05/08/2015 | Report editing |
| Work on Words | 1,005.00 | 05/08/2015 | Report editing |
| Work on Words | 885.00 | 09/12/2015 | Report editing |
| Work on Words | 1,125.00 | 11/01/2016 | Report editing |
| Work on Words | 2,445.00 | 04/02/2016 | Report editing |
| Work on Words | 1,125.00 | 31/03/2016 | Report editing |
| U R M Ltd | 12,000.00 | 06/01/2016 | Consultancy - ISO accreditation |
| U R M Ltd | 2,040.00 | 01/02/2016 | Consultancy - ISO accreditation |
| Total year to date | <u>377953.00</u> | | |