South West Scotland Community Justice Authority

Report to Members and the Controller of Audit on the 2008/09 Audit





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Key messages

Introduction

South West Scotland Community Justice Authority ('the authority') was established through the Management of Offenders etc (Scotland) Act 2005. The Act established eight community justice authorities to provide strategic bodies for planning, managing and reporting on the performance of the local authorities and their statutory partners who co-ordinate offender services.

In 2008/09 we audited South West Scotland Community Justice Authority's financial statements and governance arrangements. This report sets out our main findings, summarising key outcomes from the 2008/09 audit and the outlook for the period ahead.

Key outcomes from 2008/09 audit

We have given an unqualified opinion on the financial statements of the authority.

Outlook for future audits

The authority started to develop its governance processes last year and produced a governance framework and related action plan. The action plan shows that good progress has been made and we will continue to monitor the situation.

The authority is required to breakeven. We noted that in 2007/08 there was a deficit of £4k. In 2008/09 the authority returned a surplus of £6k, resulting in a cumulative surplus of £2k. We acknowledge that, in practice, there will be small balances on the income and expenditure account and the authority should continue to monitor its financial position.



November 2009



Introduction

- This report summarises the findings from our 2008/09 audit of South West Scotland Community
 Justice Authority ('the authority'). The report focuses mainly on the authority's financial statements
 and addresses any significant findings that have arisen throughout the year. The scope of the audit
 was set out in our annual audit plan issued on 6 February 2009.
- 2. The financial statements are the means by which the authority accounts for its stewardship of the resources made available to it and its financial performance in the use of these resources. It is the responsibility of the authority to prepare financial statements that give a true and fair view of the state of affairs of the body as at 31 March 2009, and of its net operating cost and cash flows for the year ended, and that the expenditure and receipts were incurred or applied in accordance with enactments and guidance.
- 3. Members and officers are responsible for the management and governance of the organisation. As external auditors, we review and report on the arrangements in place and seek to gain assurance that:
 - the authority's system of recording and processing transactions provides an adequate basis for the preparation of the financial statements and the effective management of assets and interests;
 - the authority has adequate governance arrangements which reflect the three fundamental principles of openness, integrity and accountability; and
 - the systems of internal control provide an appropriate means of preventing or detecting material misstatement, error, fraud or corruption.
- 4. This report is addressed to members of the authority and the Auditor General for Scotland.



Financial statements

Introduction

- 5. In this section we summarise key outcomes from our audit of the authority's financial statements for 2008/09.
- 6. We audit the financial statements and give an opinion on:
 - whether they give a true and fair view, in accordance with the Management of Offenders etc.
 (Scotland) Act 2005 and regulations made thereunder, of the state of affairs of the body as at 31 March 2009 and of its net operating cost and cash flows for the year then ended; and
 - whether they have been prepared properly in accordance with the Management of Offenders etc. (Scotland) Act 2005 and regulations made thereunder.
- 7. We also review the statement on the system of internal financial control by considering the adequacy of the process put in place by the authority to obtain assurances on systems of governance and internal financial control, and assessing whether disclosures in the statement are consistent with our knowledge.

Audit opinion

- 8. We have given an **unqualified** opinion that the financial statements of South West Scotland Community Justice Authority for 2008/09 give a true and fair view of the state of affairs of the body as at 31 March 2009, and of its net operating cost and cash flows for the year then ended and that the expenditure and receipts were incurred or applied in accordance with enactments and guidance.
- We were satisfied with disclosures made in the statement on the system of internal financial control and the adequacy of the process put in place by the authority to obtain assurances on systems of control.
- 10. The authority's unaudited financial statements were submitted to external audit by the deadline of 30 September 2009. There were a number of presentational errors in the initial draft of the accounts that had to be amended as part of the audit process. Audited accounts were finalised prior to the target date of 31 October 2009 and will be submitted to Ministers in order to be laid before the Scottish Parliament prior to the deadline of 31 December 2009. The financial statements are an essential means by which the authority accounts for its stewardship of the resources made available to it and its financial performance in the use of those resources.



Accounting issues

11. Community justice authorities in Scotland are required to follow the Code of Practice on Local Authority Accounting in the United Kingdom – a Statement of Recommended Practice (the SORP).
No major changes were introduced by the 2008 SORP. We were satisfied that the authority prepared the accounts in accordance with the 2008 SORP.

Pension disclosures

- 12. Financial reporting standard (FRS) 17 requires that the cost of retirement benefits be recognised in the net cost of services. However it was not considered to be material or cost effective to include this cost for 2008/09 as the authority only employed three members of staff during the year.
- 13. One other community justice authority in Scotland has included FRS 17 costs in their annual accounts. The chief officer has agreed to review the position in 2009/10 to ensure consistency with the remaining community justice authorities.

Action Point 1

Regularity

14. The Public Finance and Accountability (Scotland) Act 2000 imposes a responsibility on auditors that requires us to certify that, in all material respects, the expenditure and receipts shown in the accounts were incurred or applied in accordance with applicable enactments and guidance issued by the Scottish Ministers. We have been able to address the requirements of the regularity assertion through a range of procedures, including written assurances from the accountable officer as to her view on adherence to enactments and guidance. No significant items were identified for disclosure.

Financial reporting outlook

15. Central government and NHS bodies are to move from UK generally accepted accounting principles to international financial reporting standards (IFRS) with effect from 2009/10. The intention is that local government will adopt IFRS for 2010/11. Although the community justice authority is a central government body, it follows local government accounting practice so it is expected to adopt IFRS for 2010/11.

Action Point 2



Financial position and use of resources

Operating performance 2008/09

- 16. In 2008/09, the authority's total expenditure was £8.820 million. This was funded mainly from the s27 grant which is paid by the Scottish Government and is split between core and non-core services in accordance with the 2008/09 grant allocation.
- 17. The authority returned a surplus of £6k at the year end. We noted that in 2007/08 there was a deficit of £4k, resulting in a cumulative carry forward of £2k. We acknowledge that, in practice, there will be small balances on the income and expenditure account, and the authority should continue to monitor its financial position.

Action Point 3

Outlook

18. The authority's s27 grant allocation for next year (2009/10) is £9.090 million, representing a 5.89% increase on the 2008/09 allocations.



Governance and accountability

Overview of arrangements in 2008/09

- 19. We believe that an effective organisation is committed to high standards of probity and can demonstrate high standards of governance and accountability. It has effective political and managerial structures and processes to govern decision-making and the exercise of authority within the organisation, supported by mature and effective relationships between members and officers.
- 20. The authority has a responsibility to put in place arrangements for the conduct of its affairs, ensure the legality of activities and transactions and to monitor the adequacy and effectiveness of these arrangements. As external auditors we have responsibility to report on the authority's corporate governance arrangements and review the statement on the system of internal financial control.
- 21. The authority's support services are provided by North Ayrshire Council. The authority has adopted the policies and procedures of the host authority, where appropriate. Service level agreements are in place with North Ayrshire Council for the provision of support services. In addition service level agreements were in place with South Ayrshire Council for the provision of legal services.



Performance management and improvement

- 22. The Scottish Government Justice Department has developed measures that determine the progress authorities have made against the outcomes set out in the national strategy for the management of offenders.
- 23. The South West Scotland Community Justice Authority action plan was approved in April 2008. The authority's annual report 2008/09 lists a totally of 67 actions of which 37 (55%) are complete. A further 18 (27%) are ongoing and 12 (18%) have either been rolled forward to 2009/10 or are no longer required. We plan to monitor the progress of the authority's action plan throughout our audit appointment.

Action Point 4

Performance outlook

24. Community justice authorities are currently in discussions with the Scottish Government regarding the status of indicators based on the new proposals within *Protecting Scotland's Communities: Fair, Fast and Flexible Justice*. All authorities are also working together to review how the community justice authority framework can be more clearly integrated and aligned with single outcome agreements.



Final remarks

- 25. Attached to this report is an action plan setting out the key risks identified during the audit which we are highlighting for the attention of members. In response, officers have considered the issues and have agreed to take the specific steps set out in the column headed 'planned management action'. On occasion, officers may choose to accept the risk and take no action. Alternatively, there may be no further action that can be taken to minimise the risk. Where appropriate, the action plan clearly sets out management's response to the identified risks.
- 26. Appropriate mechanisms should be considered and agreed by members for monitoring the effectiveness of planned action by officers. We will review the operation of the agreed mechanism as part of the 2009/10 audit.
- 27. The co-operation and assistance given to us by South West Scotland Community Justice Authority staff and members and staff in North Ayrshire Council as host council is gratefully acknowledged.





Appendix A: Action plan

Key Risk Areas and Planned Management Action

Action Point	Refer Para No	Risk Identified	Planned Management Action	Responsible Officer	Target Date		
1	12 & 13	FRS17 costs For 2008/09 it was considered not necessary to include FRS 17 pension costs in the accounts due to cost and materiality issues. One other community justice authority requested separate FRS 17 figures from the actuaries and included these in their 2008/09 financial statements. Risk: The authority's financial statements may not include all relevant costs due to the exclusion of FRS 17 liabilities.	The issue will be considered by CJA Chief Officers Scotland wide.	J Clinton	2010		
2	15	IFRS The authority needs to plan arrangements for managing the introduction of IFRS. Risk: The authority may not be prepared for producing IFRS compliant financial statements.	Arrangements will be implemented alongside North Ayrshire Council.	L Templeton	2010		
3	17	Financial position A surplus of £2k has been carried forward to 2009/10. The authority should continue to monitor its financial position to ensure breakeven in future years. Risk: The authority	Costs will continue to be monitored with very effort made to reduce the deficit. It should be noted however that CJAs received no increase in budget from previous year despite planned salary increases in line with North Ayrshire Council.	J Clinton	2010		

Action Point	Refer Para No	Risk Identified	Planned Management Action	Responsible Officer	Target Date
		fails to make the necessary monitoring arrangements, resulting in a large surplus or deficit in future years.			
4	25	Performance framework The authority should continue to progress in actions identified their 2008/09 annual report. Risk: Failure to complete the approved action plan may result in a loss of confidence of stakeholders leading to a reduction in funding.	The vast majority of actions are consistently achieved or exceeded through quarterly monitoring. This will continue and progress will continue to be reported via Annual Reports.	J Clinton	2010