# **Deloitte.**

North East Scotland Transport Partnership (NESTRANS)

Our Final Report to the Board on the 2012 Audit



#### **Dear Sirs**

We have pleasure in setting out in this document our report to the Board of the North East Scotland Transport Partnership for the year ended 31 March 2012 for discussion at the meeting scheduled for 29 August 2012. This report covers the principal matters that have arisen from our audit for the year ended 31 March 2012.

#### In summary:

- The major issues, which are summarised in the Executive Summary, have now been largely addressed and our conclusions are set out in our report.
- There are a number of judgemental areas to which we draw your attention in our report which you should consider carefully.
- In the absence of unforeseen difficulties, management and we expect to meet the agreed audit and financial reporting timetable.

We would like to take this opportunity to thank the management team for their assistance and co-operation during the course of our audit work.

Senior Statutory Auditor

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# Executive summary

Status	Status Description	
Completion of the audit		
Our audit is largely complete	The status of the audit is as expected at this stage of the timetable agreed in our audit plan The following are the remaining areas we are required to complete to finalise the audit:  Our review of events since 31 March 2012;  Receipt of bank letter from Royal Bank of Scotland; and  Receipt of signed management representation letter.	N/A
Overall view		
Anticipated unmodified audi opinion	On satisfactory completion of the outstanding matters, we anticipate issuing an unmodified audit opinion on the truth and fairness of the financial statements.  The matters that we have taken into account in forming our overall view are described in the following sections.	N/A

Status	Description		Detail
Significant audit risks		Status	
We are satisfied with the treatment adopted for key audit risk areas  Risk appropriately addressed.  (Green)	(Amber) (Red)	• (Green) • (Green) • (Green) • (Green)	Section 1
Our observations on your financial			
Disclosures agreed as in line with the Code of practice on local authority accounting in the United Kingdom 2011/12  We have performed a review of the financial statements against the requirements of the Code of Practice on Local Authority Accounting in the United Kingdom 2011/12 (the Code). We have made comments in this report on the following:  Disclosure of critical accounting judgements and key sources of estimation uncertainty;  Related party disclosure; and  Disclosure on the Defined Benefit Pension Scheme.			Section 3

Status	Description	
Our observations on the "front hal	f" of your annual report	
Disclosures agreed as in line with the Code	We have performed a review of the financial statements against the requirements of the Code. We have made comments in this report on the following:  • Statement on the System of Internal Financial Control;  • Remuneration Report; and  • Going concern.	Section 4
Financial performance and outlook		
The net operating expenditure for the year was £3.612 million resulting in a surplus against budget of £0.230 million which is due to be returned to the partner Councils.	In 2011/12 the Partnership budgeted to spend £3.622 million on the provision of services and completion of works under the Regional Transport Strategy. The actual expenditure was lower than this at £3.612 million. The resultant underspend is due to be returned to the partner Councils as the Partnership is not permitted to carry forward reserves.  A 2012/13 budget of £3.158 million was approved by the Partnership in February 2012. The revenue budget of £1.026 million is based on a 5% reduction from the previous year's revenue contribution levels from Council partners, with no anticipated reduction in support from the Scottish Government. The adjustment is to reflect the savings being achieved through joint accommodation, staffing, PR support and general reductions to office and associated costs. The section of the Delivery Plan showing the Actions and Projects with NESTRANS involvement in 2012/13 has been used as the basis for developing the capital elements of the budget.	Section 5

Status	atus Description				
Other issues Status					
We have nothing to draw to the Boards' attention from our enquiries into the arrangements in place for the other issues which have not been assessed as financial statement risks in our plan.  Issue reviewed & procedures deemed a (Green)	Other issues which have not been assessed as financial statement risks, but were considered as part of our audit in line with compliance with the Code of Audit Practice and work on Best Practice are:  1. Delivery of the Regional Transport Strategy;  ppropriate.  Issue reviewed and minor recommendations raised.  (Ref)	● (Green)  Ind significant recommer	Section 6		
Audit Scotland National performance reports					
We have followed up the Partnership's progress in response to the specific national performance report highlighted by Audit Scotland.  In line with our planning paper we have completed our work on the National performance reports. Section 7 includes a summary of our findings.  We have reviewed how the Partnership have responded to the national performance report "Scotland's public finances: addressing the challenges".			Section 7		

Status	<b>Description</b>	
Diele war war and internal and	atural acceptance	
Risk management and internal cor	ntroi systems	
We have not identified significant	Our audit findings did not identify any significant deficiencies in the financial reporting systems.	Section 8
deficiencies in the financial reporting systems.	<b>Section 8</b> sets out the risk management and control observations arising from our audit procedures. Our management letter will provide further details of the results of our work on risk management and internal control systems.	
Independence		
We are independent as stipulated by APB Ethical Standards of Auditors	Our reporting requirements in respect of independence matters, including fees, are covered in Section 9.	Section 9
Identified misstatements and discl	osure misstatements	
No identified misstatements	Audit materiality was £90,000 as set out in our audit plan. There were no misstatements identified as part of our audit procedures.	N/A
	We have also not identified any disclosure deficiencies within the accounts.	
Significant representations		
No non-standard representations	A copy of the representation letter to be signed on behalf of the partnership is included at <b>Appendix 1</b> . There are no non-standard representations.	Appendix 1

# Financial statements and corporate governance

### 1. Significant audit risks

The results of our audit work on significant audit risks are set out below:

Expenditure Recognition	Status ● (green)		
Background	The Partnership, like all public sector organisations, faces a very challenging financial climate. Grant-in-Aid for 2011/12 is down 15%, from £920,000 in 2010/11 to £782,000 and revenue contributions from constituent authorities have also decreased by 5%. Given the scale of these reductions there is a risk that material misstatement due to fraudulent financial reporting may arise from the manipulation of expenditure recognition. This may be by deferring expenditure to a later period or not recognising expenditure in the correct financial period.		
Deloitte response	We have reviewed the methods applied to monitor and report on performance against budget to the Partnership. We hat concluded through the performance of our year end procedures, the expenditure and receipts were incurred or applied accordance with the Partnerships procedures and the 2011/12 Code and the expenditure is valid.		
Use of Aberdeenshire Cou	ncil payments ledger Status • (green)		
Background	Although the Partnership has a separate nominal ledger, payments are processed through the Aberdeenshire Council payments ledger. There is a risk that Partnership transactions may not be properly reflected within the financial ledger, which could result in the misstatement of the Partnership's financial position within the financial statements.		
Deloitte response	We have gained an understanding in regards to the design and implementation of key controls in place in relation to the posting of Partnership payments to the ledger. We have performed detailed testing to ensure that expenditure has been properly reflected in the Partnership nominal ledger, including cut-off testing to identify any unrecorded liabilities. No issues were noted.		

### 1. Significant audit risks (continued)

Management override of control	Status ● (green)	
Background	Management is in a unique position to perpetrate fraud because of their ability to directly or indirectly manipulate accounting records and prepare fraudulent Financial Statements by overriding controls that otherwise appear to be operating effectively. The risk of management override of control is present in all entities. This risk cannot be pinpointed to an account balance or potential error and therefore specific procedures to respond to the risk of management override of controls should be designed and performed.	
Deloitte response	We have obtained an understanding of the design and implementation of the key controls in place in relation to the posting of journal entries. We have performed procedures on a judgmental sample of journal entries posted in the year and confirmed the appropriateness of the journals posted.	
	In addition, we have also conducted a review of significant accounting estimates in order to assess the reasonablenes managements' judgements in relation to these estimates. We have not noted any transactions that appear to be outwith the coof normal business.	
Revenue recognition (grants and	I requisitions) Status ● (green)	
Background	Under ISA (UK and Ireland) 240 'The auditor's responsibility to consider fraud in an audit of financial statements there is a rebuttable presumption that there is a risk of fraud in relation to revenue recognition'.	
	For the Partnership we have considered this risk to be around the completeness of other grants and requisitions from the Scottish Government given the significance of this to the organisation.	
Deloitte response	We have reviewed the treatment of income in the year to consider whether it is line with IFRS guidance and the Code. We have obtained a copy of the 2011/12 budget approved by the partnership detailing the requisitions due from the partner Councils and the	

received through the bank account.

Scottish Government which has been agreed to the amount recognised by the partnership. We have also agreed the amounts

#### Liaison with internal audit

A key element of our work on internal controls is the extent of reliance that we can place on the work of internal audit in terms of International Standard on Auditing 610 (Considering the work of internal audit). We carried out an assessment of the organisational status, scope of function, objectivity, technical competence and due professional care of the internal audit function provided by Aberdeenshire Council and concluded that we could place reliance on its work.

As part of our planning process we met with the Chief Internal Auditor, who confirmed that there were no internal audits planned for the current year. However, given that the Partnership uses the financial systems of Aberdeenshire Council, these systems are subject to internal audit reviews.

As no specific internal audit work has been performed on NESTRANS controls within 2011/12, we have been unable to place any specific reliance for our audit work.

### Our observations on your financial statements

In the course of our audit of the financial statements, we consider the qualitative aspects of the financial reporting process, including items that have a significant impact on the relevance, reliability, comparability, understand ability and materiality of the information provided by the financial statements. Our comments on the quality and acceptability of the accounting policies and estimates are discussed below.

Disclosure of critical accounting judgements and key sources of estimation uncertainty			
Description	IAS 1 requires disclosure of:		
	<ul> <li>the critical judgements made in the process of applying accounting policies, which have the most significant effects on the amounts recognised in the financial statements; and</li> </ul>		
	<ul> <li>major sources of estimation uncertainty that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year.</li> </ul>		
	Critical accounting judgements and key sources of estimation uncertainty identified by management are:		
	<ul> <li>there is a degree of uncertainty about future levels of funding for local government and hence to funding for NESTRANS.</li> </ul>		
Deloitte response	We have assessed the above disclosures based upon our review of the accounts and understanding of the organisation and the specific risks we identified as part of our planning process. We have not identified any other critical accounting judgements or key sources of estimation uncertainty that require to be disclosed.		

Related party disclosures				
Description	The 2011/12 Code requires reporting of related party relationships, transactions and balances. The disclosure required in respect of central government departments, government agencies, NHS bodies and other local authorities are less detailed than in the 2010/11 Code.			
	The Partnership does not have a separate process or controls in place to ensure transactions with these individuals are identified and appropriately approved and disclosed as they are covered by normal purchasing procedures. All transactions with such parties are identified and analysed appropriately.			
Deloitte response	We have inquired of Partnership's senior management in our work on related parties. We have not identified any undisclosed related party transactions, and consider this to be a relatively low risk disclosure for the Partnership.			

### 3. Our observations on your financial statements (continued)

Description	NESTRANS participates in the North East Scotland Pension Fund, which is a multi-employer defined benefit scheme.
	As insufficient information is available about the assets and liabilities attributable to NESTRANS, this is accounted for as if it was a defined contribution plan, with no pension liability shown on the balance sheet and contributions payable recognised as an expense each period.
	<ul> <li>IAS 19 requires disclosure of:</li> <li>The fact that the plan is a defined benefit plan;</li> <li>The reason why sufficient information is not available to enable the entity to account for the plan as a define benefit plan; and</li> <li>To the extent that a surplus or deficit in the plan may affect the amount of future contributions <ul> <li>any available information about the surplus or deficit;</li> <li>the basis used to determine the surplus or deficit; and</li> <li>the implications, if any, for the organisation</li> </ul> </li> </ul>
Deloitte response	We have reviewed the disclosure within the accounts against the Code and noted that it highlights Local Government Pension Schemes in relation to the participation of minor non-principal authorities that prepare their accounts in accordance with the Code (of which NESTRANS is one) meet the criteria to account for as defined contribution plans.

#### Our observations on the 'front half' of your annual accounts

We are required to read the "front half" of your annual accounts to consider consistency with the financial statements and any apparent misstatements. Here we summarise our observations on disclosures in a number of key areas for high quality reporting:

#### Statement of Assurance on the System of Internal Financial Control

Regulations require English, Welsh and Northern Irish authorities to conduct a review at least once in a year of the effectiveness of its system of internal control and include a statement reporting on the review with any Statement of "Delivering Good Governance in Local Government" published by CIPFA and SOLACE recommends that the review be reported in an Annual Governance Statement, Scottish local authorities are not subject to such statutory requirements but may adopt them voluntarily. Authorities that do not voluntarily choose to do this shall include a statement on the system of internal financial control with their Statement of Accounts.

NESTRANS have chosen not to publish the wider Annual Governance Statement within its statement of accounts. It has therefore included a Statement on the System of Internal Financial Control, in accordance with the Code.

The format and content of the statement is consistent with the requirements of the Code and concludes that reasonable assurance can be placed on the adequacy and effectiveness of the Partnerships Internal Control System in the year to 31 March 2012. No areas have been highlighted as requiring improvement, which is consistent with the findings of our audit.

#### Our observations on the 'front half' of your annual account (continued)

#### **Remuneration Report**

Local authorities are required by an amendment to the 1985 Regulations to publish a remuneration report as part of their statement of accounts. Guidance was issued by the Scottish Government with finance circular 8/2011 which is intended to assist authorities in implementing this requirements, and provides a number of sample disclosures.

NESTRANS has published a Remuneration Report as part of its statement of accounts, in accordance with the amendment regulations. The Remuneration Report provides details of the Partnership's remuneration policy for its senior employees, being the Director. The Partnership does not make any payments to any members of the Board, whether elected Member or otherwise appointed, by way of salary, enhanced pension benefits or reimbursement of expenses.

We are satisfied that the remuneration report has been prepared in accordance with the amendment regulations and is consistent with the findings of our audit.

#### **Going concern**

"The purpose of the going concern assessment and disclosures should be to provide information to stakeholders about these matters and they should be designed to encourage appropriate business behaviours."

Lord Sharman November 2011

Relevant disclosures around the basis of preparation have been made within the financial statements. The accrual of short term accumulating absences has resulted in an excess of liabilities over assets of £6,000 reflected in the Balance Sheet at 31 March 2012 (£4,000 at 31 March 2011). This liability will be funded by the 2012/13 requisitions from constituent authorities and so the Partnership has considered it appropriate to adopt a going concern basis for the preparation of these financial statements.

We concur that it is appropriate to adopt a going concern basis for the preparation of the financial statements.

# Best value, use of resources and performance

### Financial performance and outlook

	2011/12			2012/13
	Budget £m	Actual £m	Variance £m	Budget £m
Gross Expenditure	3.622	3.612	(0.010)	3.158
Income	(3.622)	(3.842)	(0.220)	(3.158)
Net Expenditure	0.000	(0.230)	(0.230)	0.000

#### **Current performance**

In 2011/12 the Partnership budgeted to spend £3.622 million on the provision of services and completion of works under the Regional Transport Strategy. The actual expenditure was lower than this at £3.612 million. The resultant underspend is due to be returned to the partner Councils as the Partnership is not permitted to carry forward reserves. No individually significant variances were noted within this underspend.

#### Outlook

A 2012/13 budget of £3.158 million was approved by the Partnership in February 2012. The revenue budget of £1.026 million is based on a 5% reduction from the previous year's revenue contribution levels from Council partners, with no anticipated reduction in support from the Scottish Government. The adjustment is to reflect the savings being achieved through joint accommodation, staffing, PR support and general reductions to office and associated costs. The section of the Delivery Plan showing the Actions and Projects with NESTRANS involvement in 2012/13 has been used as the basis for developing the capital elements of the budget.

#### 6. Other issues

The results of our work on the other issues are set out below:

#### **Delivery of the Regional Transport Strategy**

Status (green)

#### **Background**

The budget for works to deliver the Regional Transport Strategy (RTS) has remained at last year's level, a decrease of £271,000 on the original delivery plan. Delivery of the strategy will therefore be challenging given the financial pressures faced.

#### **Deloitte response**

We have reviewed the Monitoring Report presented to the Board in April 2012 which considered progress towards achievement of the measures identified as providing a baseline, when the RTS was originally approved by the Board and submitted to the Scottish Government in 2007. In summary, of the 45 indicators for which indicative targets have been identified, the following results are noted:

	2009	2010	2011	2012
Indicators on target	12	18	18	20
Indicators with some success	8	14	12	15
Indicators moving in the wrong direction	7	9	7	6
Indicators with no significant change or no data available	18	4	8	4

Overall the performance has improved in comparison with prior year. The annual monitoring report contains performance information under each of the Strategy's four strategic themes. The report provides information and considers appropriate indicators for taking the RTS forward.

### **Audit Scotland National performance reports**

As part of our audit we have completed our review of how the Partnership has responded to the national performance report "Transport for Health and Social Care", assessing

- The level of discussion of the report at Partnership Level;
- If the audited body completed a self assessment against the relevant findings:
- Details of any action plan flowing from this self assessment; and
- Form an opinion over the audited body response to the report findings.

We noted that NESTRANs works in partnership to deliver the North East Health and Transport Action Plan. This includes specific actions to address the issues raised in the report and they will co-ordinate an overview of partners' responses to the recommendations.

### 8. Risk management and internal control systems

Our audit approach in relation to internal control was set out in our 'Briefing on audit matters' and our planning report circulated to you on 18 April 2012. Following the completion of our audit we will provide a separate management letter but raise matters of significance to your attention within this report.

### Key controls over significant risks

In Section 1 we discussed the identified significant audit risks. For each of these significant audit risks we have assessed the design and implementation of internal controls in each of those areas, summarised below.

Risk 1 – Expenditure recognition		Deloitte observations	2012	
Regular budget monitoring performed against approved budget				
Risk 2 – Use of Aberdeenshire Council payme	ent ledger	Deloitte observations	2012	
Input processing controls are in place and a			2012	

### Risk management and internal control systems (continued)

Risk 3 – Management override of controls		Deloitte observations	2012
Journal entries are approved and a detail review performed of financial monitori reports.		We have tested a judgmental sample of journal entries posted in the year and confirmed the appropriateness of the journals posted including approval.  We have also reviewed the minutes of the partnership meetings held during 2011/12 confirming that the budget is monitored and reviewed on a regular basis.	(green)
Risk 4 – Revenue recognition (grants and	requisitions)	Deloitte observations	2012
Risk 4 – Revenue recognition (grants and The funding is agreed at the start of t year by the approval of the annual budget		Deloitte observations  We have confirmed that the contributions agreed as part of the budget have been reconciled to the actual amounts received and accounted for in the financial statements.	2012 • (green)

## Other

### 9. Independence

As part of our obligations under International Standards on Auditing (UK & Ireland) and the Code of Audit Practice issued by Audit Scotland and approved by the Auditor General, we are required to report to you on the matters listed below.

Confirmation	
We are independent	We confirm that we comply with APB Revised Ethical Standards for Auditors and that, in our professional judgement, we are independent and our objectivity is not compromised.
Non-audit services	

No non audit services provided in the year	In our opinion there are no inconsistencies between APB Revised Ethical Standards for Auditors and the company's policy for the supply of non audit services or of any apparent breach of that policy.
	There was no non audit services fees charged in relation thereto by Deloitte in the period from 1 April 2011 to 31 March 2012.

Fees	
Audit fee agreed within indicative range	The audit fee for the year has been agreed at £10,500 (inclusive of VAT) and is within the indicative fee range set by Audit Scotland. This fee incorporates the contribution to Audit Scotland covering your organisation's allocation of the costs of, among other things:
	the programme of national performance audits as set out in the recently published forward programme;
	functions that support the local audit process (e.g. technical support and co-ordination of the National Fraud Initiative);
	Audit Scotland's other support costs; and
	auditors' travel and subsistence expenses.

Relationships						
There are no business or personal relationships to report	We are required to provide written details of all relationships (including the provision of non-audit services) between us and the organisation, its board and senior management and its affiliates, including all services provided by us and the DTTL network to the audited entity, its board and senior management and its affiliates, and other services provided to other known connected parties that we consider may reasonably be thought to bear on our objectivity and independence.  We are not aware of any relationships which are required to be disclosed.					

## Other (continued)

### 10. Responsibility statement

The Statement of Responsibilities of Auditors and Audited Bodies issued by Audit Scotland, within the Code of audit practice, explains the respective responsibilities of auditors and of the audited body and this report is prepared on the basis of, and our audit work is carried out, in accordance with that statement.

This report should be read in conjunction with the "Briefing on audit matters" circulated to you within our audit plan dated 18 April 2012 and sets out those audit matters of governance interest which have come to our attention during the planning of our audit to date. Our audit is not designed to identify all matters that may be relevant to the Partnership and our final report on the audit will not necessarily be a comprehensive statement of all deficiencies which may exist in internal control or of all improvements which may be made.

This report has been prepared for the Partnership, as a body, and we therefore accept responsibility to you alone for its contents. We accept no duty, responsibility or liability to any other parties, since this report has not been prepared, and is not intended, for any other purpose.

#### **Deloitte LLP**

Chartered Accountants Glasgow

29 August 2012

# Appendices

### 1 - Representation letter

Deloitte LLP Lomond House 9 George Square Glasgow G2 1QQ

Our Ref: NESTRANS/2012

Dear Sirs,

This representation letter is provided in connection with your audit of the annual financial statements ("the financial statements") of NESTRANS for the year ended 31 March 2012 for the purpose of expressing an opinion as to whether the financial statements give a true and fair view of the financial position of NESTRANS as of 31 March 2012 and of the results of its operations, other recognised gains and losses and its cash flows for the year then ended in accordance with proper practices as set out in the Code of Practice on Local Authority Accounting in the United Kingdom. We are aware that it is an offence to mislead a Partnership auditor.

Date: at time of signing

As Responsible Financial officer and on behalf of the Partnership, I confirm to the best of my knowledge and belief, the following representations.

#### Financial statements

- 1. I understand and have fulfilled my responsibilities for the preparation of the financial statements in accordance with proper practices as set out in the Code of Practice on Local Authority Accounting in the United Kingdom (the Code), which give a true and fair view, as set out in the terms of the audit engagement letter.
- 2. We have provided you with all relevant information and access as agreed in the terms of the audit engagement letter with Audit Scotland. We acknowledge our responsibilities for the design, implementation and operation of internal control to prevent and detect fraud and error.
- 3. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
- 4. Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of IAS24 "Related party disclosures"

- 5. All events subsequent to the date of the financial statements and for which the applicable financial reporting framework requires adjustment of or disclosure have been adjusted or disclosed.
- We confirm that the financial statements have been prepared on the going concern basis. We do not intend to liquidate the Partnership or cease operating as we 6. consider we have realistic alternatives to doing so. We are not aware of any material uncertainties related to events or conditions that may cast significant doubt upon the Partnership's ability to continue as a going concern. We confirm the completeness of the information provided regarding events and conditions relating to going concern at the date of approval of the financial statements, including our plans for future actions.

#### Information provided

- 7. We have provided you with:
  - Access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
  - Additional information that you have requested from us for the purpose of the audit; and
  - Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
- All transactions have been recorded and are reflected in the financial statements and the underlying accounting records. 8.
- 9. We acknowledge our responsibilities for the design, implementation and maintenance of internal control to prevent and detect fraud and error.
- 10. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- 11. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects NESTRANS and involves:
  - (i). management;
  - (ii). employees who have significant roles in internal control; or
  - (iii). others where the fraud could have a material effect on the financial statements.
- We have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by 12. employees, former employees, analysts, regulators or others.
- We are not aware of any actual or possible instances of non-compliance with laws and regulations. 13.
- 14. We have disclosed to you the identity of the entity's related parties and all the related party relationships and transactions of which we are aware.
- No claims in connection with litigation have been or are expected to be received. 15.
- We have no plans or intentions that may materially affect the carrying value or classification of assets and liabilities reflected in the financial statements. 16.
- We have recorded or disclosed, as appropriate, all liabilities, both actual and contingent. 17.
- I confirm that I have appropriately discharged my responsibility for the regularity of transactions. 18.

We confirm that the above	representations are	e made on	he basis	of adequate	enquiries of	management	and staff	(and where	appropriate,	inspection	of evi	idence)
sufficient to satisfy ourselves	s that we can proper	ly make eac	h of the ab	ove represei	ntations to yo	u.						

Yours faithfully

Signed as Responsible Financial Officer, and on behalf of the Partnership

# Appendices (continued)

### 2 - Additional resources available to you

#### Additional information on current and future technical developments

<b>IASP</b>	lus
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The IAS Plus website, maintained by Deloitte, provides the most comprehensive information on the Internet about international financial reporting. It is aimed at accounting professionals, businesses, financial analysts, standard-setters and regulators, and accounting educators and students. The site, which is totally free of charge, has a broad array of resources about the International Accounting Standards Board, International Financial Reporting Standards, and international accounting and auditing in general. It includes:

- Summaries of all IASB standards and interpretations:
- Background on all IASB and IFRIC agenda projects plus summaries of all IASB and IFRIC meetings:
- Comparisons of IFRSs and various local GAAPs:
- Updates on national accounting standards development in around 80 countries and regions throughout the world: and
- Free e-learning modules for each IAS and IFRS made available at no charge in the public interest.

The site is available to browse at any time; alternatively you can subscribe to e-mail alerts and newsletters by going to http://www.iasplus.com/subscribe.htm.

#### Our range of publications

Our iGAAP books are available to our clients electronically and in hard copy. These include our major manuals providing comprehensive, practical guidance; model annual report and financial statements; and our major text on financial instruments providing in depth support to preparers and auditors in this challenging area.

Our range also includes quarterly iGAAP newsletters providing a roundup of recent developments. iGAAP and ukGAAP alerts are issued whenever a new exposure draft or standard is issued.

#### Stay tuned online: Internet-based corporate reporting updates

The Deloitte UK Technical Team run a series of internet-based financial reporting updates, aimed at helping finance teams keep up to speed with IFRS, UK GAAP and other reporting issues.

Each update lasts no more than one hour, and sessions are held three times a year, at the end of March, July and November. Recordings of past sessions are available via www.deloitte.co.uk/audit.

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