

# Scottish Futures Trust Ltd and Group External Audit Plan

Financial year ended 31 March 2024



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The contents of this report relate only to the matters which have come to our attention, which we believe need to be reported to you as part of our audit planning process. It is not a comprehensive record of all the relevant matters, which may be subject to change, and in particular we cannot be held responsible to you for reporting all of the risks which may affect the organisation or all weaknesses in your internal controls. This report has been prepared solely for your benefit and Audit Scotland (under the Audit Scotland Code of Practice 2021). We do not accept any responsibility for any loss occasioned to any third party acting, or refraining from acting on the basis of the content of this report, as this report was not prepared for, nor intended for, any other purpose.

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## Introduction

#### Purpose

This document provides an overview of the planned scope and timing of the external audit of Scottish Futures Trust Ltd and the Group for those charged with governance.

We are appointed by the Auditor General as the external auditors of Scottish Futures Trust Ltd (SFT) and the Group for the five year period 2022/23 to 2026/27.

#### Respective responsibilities

The Code Of Audit Practice ('the Code') summarises where the responsibilities of auditors begin and end and what is expected from the audited body. Our respective responsibilities, and that of the Scottish Futures Trust Ltd and Group are summarised in Appendix 1 of this Audit Plan. We draw your attention to this and the Code.

#### Scope of our audit

The scope of our audit is set in accordance with the Code and International Standards on Auditing (ISAs) (UK). We are responsible for forming and expressing an opinion on Scottish Futures Trust Ltd and the Group's financial statements, which have been prepared by management with the oversight of those charged with governance (the Group Audit Committee). Our audit of the financial statements does not relieve management or the Group Audit Committee of your responsibilities.

It is your responsibility to ensure that proper arrangements are in place for the conduct of your business, and that public money is safeguarded and properly accounted for. As part of our wider scope work, we will consider how you are fulfilling these responsibilities.

Our audit approach is based on gaining a thorough understanding of Scottish Futures Trust Ltd and is risk based.



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## 1. Plan overview

The audit plan sets out our risk-based audit approach for Scottish Futures Trust Ltd and Group. This plan outlines our initial risk assessment and is reported to those charged with governance (the Group Audit Committee) and will be shared with Audit Scotland.

#### 01 Materiality

We have calculated our planning materiality using prior year gross expenditure as per audited 2022-23 financial statements as our benchmark, resulting in the following:

- We have determined planning materiality to be £297,500 (Group) and £239,000 (Company). This equates to 2% (Group) and 2% (Company) of the Group and Company prior year gross operating expenditure.
- Performance materiality has been determined as £223,125 (Group) and £179,250 (Company) and is based on 75% of planning materiality.
- We are obliged to report uncorrected omissions or misstatements other than those which are 'clearly trivial' to those charged with governance. Trivial has been determined as £14,900 (Group) and £12,000 (Company).
- We have not identified any other areas of the financial statements where a reduced materiality is required.
- We will revisit our materiality throughout our audit including updating to reflect the draft unaudited financial statements for 2023/24.

#### 02 Financial statement audit

At planning, in accordance with the ISA's (UK) and Practice Note 10 (Revised 2020) 'The Audit of Public Sector Financial Statements' issued by the Public Audit Forum we have identified the following significant financial statement audit risks:

- Management override of controls (ISA (UK) 240);
- Valuation of Investments (valuation);
- Valuation of the net pension fund liability (valuation);
- Risk of fraud in income recognition (ISA (UK) 240) (this risk has been rebutted)
- Risk of fraud in expenditure recognition (Practice Note 10) (this risk has been rebutted)

We will communicate significant findings on these areas as well as any other significant matters arising from the audits to you in our Annual Audit (ISA 260) Report.

#### 03 Wider Scope and Best Value Audit

In accordance with the Code, our planning considers the wider scope and Best Value areas of audit.

No significant risks were identified in relation to financial sustainability, financial management, vision, leadership and governance and use of resources to improve outcomes, further details can be found on pages 16-19 of this report.

We will continue to review your arrangements in this area and report findings and conclusions as part of the Annual Audit Report.

# 2. Plan overview (continued)

#### 04 Other audit matters

We summarise other audit matters for the Group Audit Committee awareness. This includes:

- In accordance with the Code and planning guidance we also complete and submit a number of deliverables during the year, including sharing intelligence with Audit Scotland, and completing Audit Scotland data sets
- Consideration of going concern in accordance with Practice Note 10.

#### 05 Our Audit Fee

Audit fees were shared by Audit Scotland with the Director of Corporate Services and Investment in January 2024. The Audit Scotland fee agreed with Scotlish Futures Trust Ltd is £41,220 this is split as follows:

- External Auditor Remuneration SFT Ltd £40,780
- Audit Scotland Pooled Costs £440

Audit fees are paid to Audit Scotland who in turn pay Grant Thornton UK LLP.

We reserve the right to review our fee during the audit should significant delays be encountered and/or new technical matters arise.

The audit fee has been agreed with the audited body.

#### 06 Adding Value Through the Audit

Our overall approach to adding value through the audit is clear and upfront communication, founded on our public sector credentials. We use our LEAP audit methodology and data analytics to ensure delivery of a quality audit.

We aim to add value to SFT through our external audit work by being constructive and forward looking, by attending meetings of the Group Audit Committee and by recommending and encouraging good practice. In so doing, we will help SFT promote improved standards of governance, better management and decision making and more effective use of resources.

As part of our joint working with your subsidiary auditors we will look to ensure efficiency in our work and avoid duplication of requests to ensure a smooth and efficient audit process.

## **Audit approach**



Kick off Audit Planning
Acceptance and
Continuance and risk
management considerations

(December 2023)



Audit planning Management inquires,
materiality, risk
assessment

(December 2023)



Walkthrough of controls relevant to areas of significant audit risk and early transaction testing

(January 2024)



Final audit scoping Setting testing approach for financial statement line items including significant audit risks

(January 2024)



Wider Scope work focused on wider scope risks identified in planning (April 2024)



Final Audit Plan
Submitted to
Scottish Futures
Trust Ltd and Audit
Scotland

(by 31st March 2024)



Presentation of draft Audit Plan to Scottish Futures Trust Ltd Audit Committee

(January 2024)



Financial statement audit - substantive testing of unaudited financial statements

(May and June 2024)



Concluding audit
procedures including
reporting, drafting of
auditor's report and letter of
representation

(July 2024)

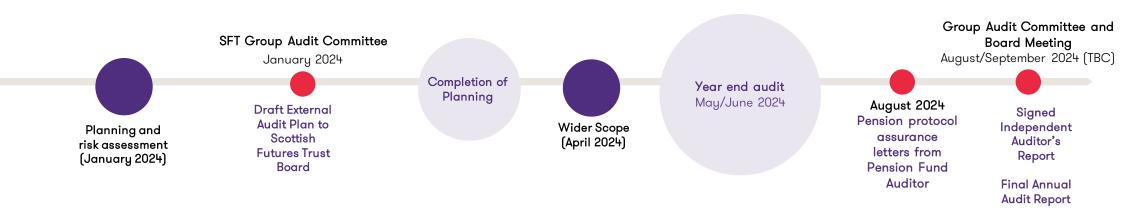


Reporting to the Group Audit Committee

(TBC)

### **Audit timeline**

We are required to submit audit plans to Audit Scotland by 31 March 2024, and it is anticipated that we will submit audited accounts and the Annual Audit Report by 31 October 2024 in line with the Audit Scotland deadline. We have set out below our planned timescales for the Scotlish Futures Trust and Group audit.



#### Audited body responsibilities

Where audited bodies do not deliver to the timetable agreed, we need to ensure that this does not impact on audit quality or absorb a disproportionate amount of time, thereby disadvantaging our other audit engagements. Where additional resources are needed to complete the audit due to an audited body not meeting their obligations we are not able to guarantee the delivery of the audit to the agreed timescales. In addition, delayed audits will incur additional audit fees.

#### Our requirements

To minimise the risk of a delayed audit, you need to ensure that you:

- produce draft accounts, comprising financial statements and related reports, of good quality, by the deadline you have agreed with us
- prepare good quality working papers which support the figures included in the financial statements, in line with the working paper requirements schedule that we have shared with you, and make these available to us at the start of the year end audit visit
- provide all agreed data reports to us at the start of the audit, which are fully cleansed and reconciled to the figures in the financial statements
- ensure that all appropriate staff are available to us for queries over the planned period of the audit, or as otherwise agreed
- respond promptly and appropriately to all audit queries, within agreed timescales.

## **Materiality**

#### The concept of materiality

Materiality is fundamental to the preparation of the financial statements and the audit process and applies not only to the monetary misstatements but also to disclosure requirements and adherence to acceptable accounting practice and applicable law. Misstatements, including omissions, are considered to be material if they, individually or in the aggregate, could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

#### Materiality for planning purposes

We have determined financial statement materiality based on a proportion of the gross operating costs of the Group and Company for the financial year. Materiality at the planning stage of our audit is £297,500 (Group) and £239,000 (Company), which equates to approximately 2% (Group) and 2% (Company) of your prior year gross operating costs of the Group and Company.

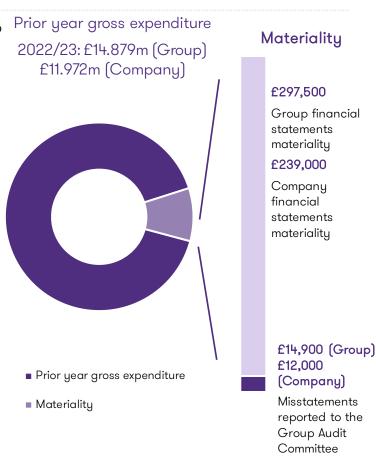
Performance materiality for the year ended 31 March 2024 has been set at £223,125 (Group) and £179,250 (Company) and is based on 75% of planning materiality.

We have not identified any other areas of the financial statements where a reduced materiality is required.

We reconsider planning materiality if, during the course of our audit engagement, we become aware of facts and circumstances that would have caused us to make a different determination of planning materiality.

#### Matters we will report to the Group Audit Committee

Whilst our audit procedures are designed to identify misstatements which are material to our opinion on the financial statements as a whole, we nevertheless report to the Group Audit Committee any unadjusted misstatements of lesser amounts to the extent that these are identified by our audit work. Under ISA 260 (UK) 'Communication with those charged with governance', we are obliged to report uncorrected omissions or misstatements other than those which are 'clearly trivial' to those charged with governance. ISA 260 (UK) defines 'clearly trivial' as matters that are clearly inconsequential, whether taken individually or in aggregate and whether judged by any quantitative or qualitative criteria. We have determined 'clearly trivial' as £14,900 (Group) and £12,000 (Company).



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## Group audit scope and risk assessment

In accordance with ISA (UK) 600 (Revised November 2019) 'Audits of Group Financial Statements (including the Work of Component Auditors)', as Group auditor we are required to obtain sufficient appropriate audit evidence regarding the financial information of the components and the consolidation process in order to express an opinion on whether the group financial statements present a true and fair view and have been prepared, in all material respects, in accordance with the applicable financial reporting framework.

The Scottish Futures Trust Ltd group consists of the following bodies:

#### Subsidiary

Scottish Futures Trust Investments Ltd (SFTi)

Based on our work performed there are no key changes in the group in 2023/24. A separate plan will be submitted to the group Audit Committee by your component auditor and we will highlight if there any changes to the group risk assessment within our annual audit report.

We consider both Scottish Futures Trust Ltd and Scottish Futures Trust Investments Ltd to be "individually financially significant" components of the group. We will therefore carry out a full scope audit of Scottish Futures Trust Ltd, using component materiality, and apply group materiality when performing specific audit procedures over material balances recognised and held by Scottish Futures Investments Trust Ltd Group. A full scope audit will also be undertaken by Grant Thornton for Scottish Futures Trust Investments Ltd using component materiality. The audit of SFTi will be undertaken by a separate audit team within the commercial branch of Grant Thornton UK LLP. We will liaise with your component auditor to ensure there is no duplication of work in relation to the group audit.

The significant risks we identified for Scottish Futures Trust Ltd and the Group are set out on pages 10 to 13 of this Audit Plan.

During the course of our audit engagement, we will continue to assess the appropriateness of our planned approach in relation to the group audit scope.

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Significant risks are defined by ISAs(UK) as risks that, in the judgement of the auditor, require special audit consideration. In identifying risks, audit teams consider the nature of the risk, the potential magnitude of misstatement, and its likelihood. Significant risks are those risks that have a higher risk

of material miss	tatement.		
Risk	Risk relates to	Reason for risk identification	Key aspects of our proposed response to the risk
The revenue cycle includes fraudulent transactions (rebutted)	Group and SFT Ltd	Under ISA (UK) 240 there is a rebuttable presumed risk that revenue may be misstated due to the improper recognition of revenue. This presumption can be rebutted if the auditor concludes that there is no risk of material misstatement due to fraud relating to revenue recognition.	Having considered the risk factors set out in ISA240 and the nature of the revenue streams at the SFT Ltd and the Group, we have determined that the risk of fraud arising from revenue recognition for all revenue streams can be rebutted, because:  • there is little incentive to manipulate revenue recognition;  • opportunities to manipulate revenue recognition are very limited due to the majority of revenue received being grant funding from the Scottish Government.
			Therefore we do not consider this to be a significant risk for the SFT Ltd and the Group.
Management over-ride of controls	Group and SFT Ltd	As set out in ISA (UK) 240 (Revised May 2021) 'The Auditor's Responsibilities Relating to Fraud in an Audit of Financial Statements' there is a presumed risk that management override of controls is present in all entities. Our risk focuses on the areas of the financial statements where there is potential for management to use their judgement to influence the financial statements alongside the potential to override the entity's internal controls, related to individual transactions. Our work focuses on journals, critical estimates and judgements, including accounting policies, and unusual transactions.	<ul> <li>We will:</li> <li>Document our understanding of and evaluate the design effectiveness of management's key controls over journals;</li> <li>Analyse your full journal listing for the year and use this to determine our criteria for selecting high risk journals;</li> <li>Test the high risk journals we have identified;</li> <li>Gain an understanding of the critical judgements applied by management in the preparation of the financial statements and consider their reasonableness;</li> <li>Gain an understanding of the key accounting estimates made by management and carry out substantive testing on in scope estimates.</li> <li>Evaluate the rationale for any changes in accounting policies, estimates or significant unusual transactions.</li> </ul>

"Significant risks often relate to significant non-routine transactions and judgmental matters. Non-routine transactions are transactions that are unusual, due to either size or nature, and that therefore occur infrequently. Judgmental matters may include the development of accounting estimates for which there is significant measurement uncertainty." (ISA (UK) 315)

Risk	Risk relates to	Reason for risk identification	Key aspects of our proposed response to the risk
Risk that expenditure, including operating expenditure and	Group and SFT Ltd	Due to the presumption that there are risks of fraud in expenditure recognition, we are required to evaluate which types of expenditure, expenditure transactions or assertions give rise to such risks. Practice Note 10: Audit of Financial Statements of Public Sector Bodies in the United	Having considered the risk factors set out in ISA 240 and the nature of the expenditure streams at SFT and the Group, we have determined that the risk of fraud arising from expenditure recognition can be rebutted, because:  • there is little incentive to manipulate expenditure
associated creditor	Kingdom (PN10) states:  "As most public bodies are net spending bodies,	recognition;	
balances is not complete		then the risk of material misstatement due to fraud	<ul> <li>opportunities to manipulate expenditure recognition are very limited; and</li> </ul>
(Practice Note 10) (rebutted)	related to expenditure may be greater than the risk of material misstatements due to fraud related to revenue recognition".	<ul> <li>regular dialogue with the Scottish Government to monitor financial performance provides limited opportunity to manipulate the financial position.</li> </ul>	
		(rebutted)	A large proportion of the SFT's expenditure relates to advisory fees and payroll costs. These expenditure streams and processes are largely automated. Controls have also been designed and implemented to mitigate any fraud within these expenditure streams and therefore the risk of fraud in expenditure recognition is deemed low.
			Therefore, we do not consider this to be a significant risk for Scottish Futures Trust and the Group.

#### Risk Risk relates to Reason for risk identification

Valuation SFT Ltd of the pension fund net liability The Local Government Pension Scheme (LGPS) pension fund liability as reflected in the balance sheet and notes to the accounts represent significant estimates in the financial statements.

This estimate by its nature is subject to significant estimation uncertainty, being very sensitive to small adjustments in the assumptions used.

We do not believe there is a significant risk of material misstatement in the IAS 19 estimate due to the methods and models used in their calculation or due to the source data used in their calculation (unless any significant events have occurred, such as significant special events (i.e. redundancies, bulk transfers or outsourcing), material transfers or material membership movements which the actuary may not have taken into account.)

However, we have concluded that there is a significant risk of material misstatement in the IAS 19 estimate due to the assumptions used in their calculation. The actuarial assumptions used are the responsibility of the entity but should be set on the advice given by the actuary. As noted above, the appropriateness of the assumptions proposed by the actuary is covered by the TAS actuarial standards. However, the entity may choose to use different assumptions than those proposed by their actuary. A small change in the key assumptions (discount rate, inflation rate, salary increase and life expectancy) can have a significant impact on the estimated IAS 19 liability. In particular the discount and inflation rates, where our consulting actuary has indicated that a 0.1% change in these two assumptions would have approximately 2% effect on the liability. We have therefore identified the valuation of the pension fund net liability as a significant risk and a key audit matter.

### Key aspects of our proposed response to the risk

We will:

- Obtain an understanding of the processes and controls put in place by management to ensure that the pension fund net liability is not materially misstated and evaluate the design of the associated controls;
- Evaluate the instructions issued by management to their management expert (an actuary) for this estimate and the scope of the actuary's work;
- Assess the competence, capabilities and objectivity of the actuary who carried out the pension fund valuation;
- Assess the accuracy and completeness of the information provided by the SPA to the actuary to estimate the liability;
- Test the consistency of the pension fund net liability and disclosures in the notes to the core financial statements with the actuarial report from the actuary; and
- Undertake procedures to confirm the reasonableness of the actuarial assumptions made by reviewing the report of the consulting actuary (as an auditor's expert) and performing any additional procedures suggested within the report.
- Request and obtain pension protocol assurance letters from the Lothian Pension Fund Auditor.

Risk	Risk relates to	Reason for risk identification	Key aspects of our proposed response to the risk
Valuation of Investments	Group	The Scottish Government grants SFT capital funds which SFT grants on to SFTi for investment in subordinated debt and share capital in special purpose vehicles and working capital in hub company's. The Scottish Government also provides repayable grant to SFT which SFT then grants onto SFTi for investment in subordinated debt and share capital in special purpose vehicles.  You value your investments on an annual basis with the aim of ensuring that the carrying value of these investments is not materially different from their fair value at the balance sheet date.  Valuations represent a significant estimate by management in the financial statements due to the size of the numbers involved (PY: £19m) and the sensitivity of this estimate to changes in key assumptions.	<ul> <li>We will:</li> <li>Evaluate management's processes for valuing investments and gain an understanding over the valuation process</li> <li>Review the component auditor file and testing performed by the component auditor to gain assurance over the value of investments contained within the consolidated group accounts.</li> <li>Review the component auditor file to gain assurance over your workings to calculate the fair value of equity investments held by SFTi to ensure these are accurate. We will also review the component auditor file to gain assurance over the assumptions used</li> </ul>
		We therefore have identified valuation of investments as a significant risk and a key audit matter.	<ul> <li>in the fair value calculation to ensure these are reasonable.</li> <li>Review the component auditor file to gain assurance over managements expected credit loss assessment in relation to financial assets.</li> </ul>

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## 1. Other matters

#### **Auditor Responsibilities**

We have a number of audit responsibilities as set out in the Code and Planning Guidance 2023/24 issued by Audit Scotland:

- We audit parts of your Remuneration and Staff Report in your Annual Report and check whether these sections have been properly prepared (opinion).
- We read the sections of your Annual Report which are not subject to audit and check that they are consistent with the financial statements on which we give an opinion (opinion).
- We carry out work to satisfy ourselves that disclosures made in your Annual Governance Statement are in line with requirements set out in the FReM (opinion).
- We carry out work in order to express an opinion on whether in all material respects, expenditure was incurred and income applied in accordance with applicable enactments and guidance issued by the Scottish Ministers (opinion).
- We consider our other duties under the Code and planning guidance (2023/24), as and when required, including:
  - Supporting Audit Scotland in Section 22 reporting
  - Providing regular updates to Audit Scotland to share awareness of current issues
  - Notifying Audit Scotland of any cases of money laundering or fraud
  - Review of Central Government Technical guidance prior to issue by Audit Scotland.

#### Going concern assessment

As auditors, we are required to obtain sufficient appropriate audit evidence regarding, and conclude on:

- whether a material uncertainty related to going concern exists;
   and
- the appropriateness of management's use of the going concern basis of accounting in the preparation of the financial statements.

The Public Audit Forum has been designated by the Financial Reporting Council as a "SORP-making body" for the purposes of maintaining and updating Practice Note 10: Audit of financial statements and regularity of public sector bodies in the United Kingdom (PN 10). It is intended that auditors of public sector bodies read PN 10 in conjunction with (ISAs) (UK).

PN 10 was updated in 2020 to take account of revisions to ISAs (UK), including ISA (UK) 570 (Revised September 2019) on going concern.

PN 10 allows auditors to apply a 'continued provision of service approach' when auditing going concern in the public sector, where appropriate. Audit Scotland's also issued further guidance in a Going Concern publication in December 2020).

Within our wider scope work we will conclude on Scottish Future Trust's arrangements to ensure financial sustainability.

# 2. Other matters (continued)

#### Other material balances and transactions

Under International Standards on Auditing, "irrespective of the assessed risks of material misstatement, the auditor shall design and perform substantive procedures for each material class of transactions, account balance and disclosure". All other material balances and transaction streams will therefore be considered as part of our audit. However, the procedures will not be as extensive as the procedures adopted for the significant risks we have identified and highlighted in this Audit Plan.

#### Internal control environment

During our initial audit planning we will develop our understanding of your control environment (design and implementation) as it relates to the preparation of your financial statements. In particular we will:

- Consider key business processes and related controls
- Assess the design of key controls over all significant risks we have identified. This will include key controls over:
  - o Journal entries and other key entity level controls (Group and Company)
  - o The completeness and accuracy of information provided to calculate the valuation of investments (Group only)
  - o The review of valuation outputs including key assumptions made by the valuer and significant movements in investments (Group only)
  - The completeness and accuracy of information provided to the actuary to perform the valuation of the net pension fund liability (Group and Company)
  - o The review of actuarial outputs including key assumptions made by the actuary and significant movements impacting the net pension liability (Group and Company)

Our focus is on design and implementation of controls only. We do not intend to assess, or place any reliance on the operating effectiveness of your controls during our audit.

#### Financial reporting developments

During our audit we will actively discuss emerging financial reporting developments with you. There are currently no key financial reporting development for 2023/24 central government audits that will impact upon SFT to and the Group.

## 1. Wider scope risks identified in planning

Our responsibilities under the Code extend beyond the audit of the financial statements. The Code sets out four audit dimensions that frame wider scope into identifiable areas, these are shown in the table below:

#### 2021 Code Wider Scope dimensions

Financial Sustainability

Financial Management

Vison, Leadership and Governance

Use of Resources to Improve Outcomes

The Code also requires that auditors assess and report on audited bodies' performance in meeting their Best Value and community planning duties, as part of their annual audit. For central government bodies we are required to consider the arrangements put in place by Accountable Officers to meet their Best Value obligations as part of our risk-based wider-scope audit work.

We consider each of these areas through our audit planning process and have set out below the identified areas of risk for our wider scope work.

From our initial planning work, we have not identified any significant risks in relation to Financial Sustainability, Financial Management, Vision, Leadership and Governance and Use of Resources to Improve Outcomes from our initial planning and risk assessment work. We will continue to review your arrangements before we issue our Annual Audit Report.

Our findings and recommendations of wider scope work performed will be communicated through the Annual Audit Report.

# 2. Wider scope risks identified in planning (continued)

#### Financial sustainability

While the SFT reported a balanced position in 2022/23 and are on track to deliver a balanced budget for 2023/24 financial year, as at 31 October 2023 SFT are forecasting a £65k underspend against budget. There are however financial uncertainties identified for the medium to longer term. This is compounded by an uncertain financial climate where inflation is increasing at record rates and the cost of living crises is pushing up costs for all areas of the economy. It is important that SFT and the Group seeks to embed elements of these uncertainties within continuous financial planning and reviews including risk and sensitivity analyses to assess and mitigate against the impact of any future risks on delivery of the financial position before they crystalise. The recent consecutive one-year funding settlements create challenges in the organisations ability to plan for the medium to longer term. We will seek to review how the organisation identifies significant financial pressures and builds them into financial plans. We will also review how the organisation plans its finances to support the sustainable delivery of services in accordance with strategic priorities.

#### Financial management

SFT has processes in place which detail the responsibilities of Board members and senior management for planning and managing the organisation's finances. These are set out in the Scottish Futures Trust Group Board Reserved Powers. The Board is a forum whereby members provide scrutiny, challenge and gain assurance with regard to all aspects on significant financial and budgetary matters. We have not identified a significant risk in relation to SFT's arrangements for financial management from our initial planning work. We will continue to review your arrangements before we issue our Annual Audit Report.

We will seek to understand the effectiveness of the SFT's budgetary control system in communicating accurate and timely financial performance, including the arrangements for identifying, monitoring and reporting of savings. We will consider the overall financial position reached by SFT and the Group during 2023/24 and we will seek to understand the future financial implications of this.

# 3. Wider scope risks identified in planning (continued)

Vision, Leadership and Governance

Scottish Futures Trust have published a Corporate Plan for 2019-2024 which sets out the vision and outcomes SFT seeks to achieve and the high level activities designed to achieve them. The 5-year Corporate Plan is underpinned by an Annual Business Plan which sets out SFT's priorities for the year and explains how SFT will deliver these outcomes. Scottish Ministers and the Board have approved the extension of producing a new corporate plan by one year to allow further conversations with Scottish Government and other stakeholders on what the future landscape for infrastructure related investment is in Scotland. The new corporate plan will cover a five-year period from 2025-2030. We have not identified a significant risk in relation to the SFT's arrangements for vision, leadership and governance from our initial planning work. We will continue to review your arrangements before we issue our Annual Audit Report.

We will review the effectiveness of your scrutiny and governance arrangements, leadership and decision making, and transparency of reporting of financial and performance information. Our work will also include reviewing the consistency of your Governance Assurance Statement with the key findings from audit reviews.

Use of Resources to Improve Outcomes

SFT are required to make best use of its resources to meet stated outcomes and improvement objectives, through effective planning and working with strategic partners and communities. This includes demonstrating economy, efficiency and effectiveness through the use of financial and other resources, and reporting performance against outcomes.

We have not identified a significant risk in relation to the SFT's arrangements for use of resources to improve outcomes from our initial planning work. We will continue to review your arrangements before we issue our Annual Audit Report.

In undertaking our work we will consider the clarity of the arrangements in place to ensure that resources are deployed to meet strategic outcomes and deliver effective services. We will do this by considering the arrangements SFT has in place to meet outcomes and improvement objectives, for working with strategic partners and communities and reporting performance against outcomes, financial and other resources.

# 4. Wider scope risks identified in planning (continued)

#### **Best Value**

The Scottish Public Finance Manual (SPFM) explains that accountable officers have a specific responsibility to ensure that arrangements have been made to secure Best Value. Auditors are required to confirm that there are organisational arrangements in place in this regard when planning and reporting on the wider scope areas. Auditors may also carry out specific audit work covering the seven Best Value characteristics set out in the SPFM. The nature and extent of this work is determined by the annual risk assessment carried out as part of our wider scope work.

We will review the arrangements SFT has put in place to ensure it complies with the requirements to ensure that arrangements have been made to secure Best Value. This work will be carried out in conjunction with our work on the four wider scope themes.

We will report on the arrangements in place to secure Best Value within our Annual Audit Report.

## **Audit Fees**

Across all sectors and firms, the FRC has set out its expectation of improved financial reporting from organisations and the need for auditors to demonstrate increased scepticism and challenge and to undertake additional and more robust testing.

As a firm, we are absolutely committed to meeting the expectations of the FRC on audit quality and public sector financial reporting. This includes, for Audit Scotland contracts, meeting the expectations of the Audit Scotland Quality Team and the Scotlish quality framework.

Audit fees were shared by Audit Scotland with the Director of Corporate services and Investments in January 2024. Audit fees are paid to Audit Scotland who in turn pay us. We reserve the right to review our fee during the audit should significant delays be encountered and/or new technical matters arise.

#### Relevant professional standards

Audit Scotland set the baseline audit fee. We can increase the fee, from the baseline, for the inclusion of additional risks, new technical matters or specific client matters identified.

We are required to consider all relevant professional standards, including paragraphs 4.1 and 4.2 of the FRC's Ethical Standard (revised 2019) which state that the Engagement Lead must set a fee sufficient to enable the resourcing of the audit with partners and staff with appropriate time and skill to deliver an audit to the required professional and Ethical standards.

#### Fee Assumptions

In setting the below fees, it is assumed that Scottish Futures Trust will:

- prepare a good quality set of financial statements, supported by comprehensive and well presented working papers which are ready at the start of the audits
- provide appropriate analysis, support and evidence to support all critical judgements and significant judgements made during the course of preparing the financial statements
- provide early notice of proposed complex or unusual transactions which could have a material impact on the financial statements.

#### Audit fees for 2023/24

Service	Fees £
External Auditor Remuneration SFT Ltd	£40,780
Audit Scotland Pooled Costs	£440
2023/24 Proposed Fee	£41,220

A separate audit fee is set by your component auditors for the audit of SFTi. This is communicated by the component auditor within their audit plan of SFTi to the Group Audit Committee.

#### Additional Fees (Non-Audit Services)

Service	Fees £
At planning stage we confirm there are no planned non-audit services	Nil

# **Appendices**

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## Independence

#### Auditor independence

Ethical Standards and ISA (UK) 260 'Communication with Those Charged With Governance' require us to give you timely disclosure of all significant facts and matters that may bear upon the integrity, objectivity and independence of the Firm, or covered persons. relating to our independence.

We encourage you to contact us to discuss any independence issues, with us and will discuss the matter with you if we make any significant judgements surrounding independence matters.

We confirm that there are no significant facts or matters that impact on our independence as auditors of the Scottish Futures Trust that we are required to report or wish to draw to your attention.

We have complied with the Financial Reporting Council's Ethical Standard (Revised 2019) and we as a firm, and each covered person, confirm that we are independent and are able to express an objective opinion on the financial statements.

We confirm that we have implemented policies and procedures to meet the requirements of the 2019 Ethical Standard.

Our team complete annual fit and proper declarations, including independence confirmations, as well as confirming independence from individual audited bodies when completing timesheets. The work of our Ethics team is overseen by our Ethics partner and all staff undergo regular ethics training each year.

We confirm we are independent of Scottish Futures Trust Ltd and the Group.

No non-audit services provided by Grant Thornton have been identified.

Any changes and full details of all fees charged for audit related and non-audit related services by Grant Thornton UK LLP and by Grant Thornton International Limited network member Firms will be included in our Annual Audit Report at the conclusion of the audit.



## Responsibilities

The Code sets out auditor responsibilities and responsibilities of the audited body. Key responsibilities are summarised below. Please refer to the Code for further detail.

#### Scottish Futures Trust Ltd

Your responsibilities include:

- Maintaining adequate accounting records and working papers
- Preparing accounts for audit, comprising financial statements, which give a true and fair view, and related reports
- Establishing and maintaining a sound system of internal control
- Establishing sound arrangements for proper conduct of affairs, including the regularity of transactions
- Maintaining standards of conduct for the prevention and detection of fraud and other irregularities
- Maintaining strong corporate governance arrangements and a financial position that is soundly based
- Establishing and maintaining an effective internal audit function.

#### **External Audit**

Our responsibilities include:

- Compliance with the FRC Ethical Standard
- Compliance with the Code and UK Auditing Standards (ISA's UK) in the conduct and reporting of our financial statements audit
- Compliance with the Code and guidance issued by Audit Scotland in the conduct and reporting of our wider scope work
- Providing assurance on specified returns and other outputs (where required), as specified in guidance issued by Audit Scotland
- Liaison with and notifying Audit Scotland when circumstances indicate a statutory report may be required.
- Contributing to relevant performance studies (as set out in Audit Scotland's Planning Guidance for 2023/24).



## Communication

ISA (UK) 260 'Communication with Those Charged With Governance', as well as other ISAs set out prescribed matters which we are required to report to those charged with governance (the Group Audit Committee). Our reporting responsibilities are set out below. We communicate all matters affecting the audit on a timely basis, to management and/or the Group Audit Committee.

Our communication plan	Audit Plan	Report (our ISA 260 Report)
Respective responsibilities of auditor and management/those charged with governance	•	
Overview of the planned scope and timing of the audit, including planning assessment of audit risks and wider scope risks	•	
Confirmation of independence and objectivity	•	•
A statement that we have complied with relevant ethical requirements regarding independence. Relationships and other matters which might be thought to bear on independence. Details of non-audit work performed by Grant Thornton UK LLP and network firms, together with fees charged. Details of safeguards applied to threats to independence	•	•
Significant matters in relation to going concern	•	•
Matters in relation to the group audit, including: Scope of work on components, involvement of group auditors in component audits, concerns over quality of component auditors' work, limitations of scope on the group audit, fraud or suspected fraud	•	•
Views about the qualitative aspects of Scottish Futures Trust Ltd's accounting and financial reporting practices, including accounting policies, accounting estimates and financial statement disclosures		•
Significant findings from the audit		•
Significant matters and issues arising during the audit and written representations that have been sought		•
Significant difficulties encountered during the audit		•
Significant deficiencies in internal control identified during the audit		•
Significant matters arising in connection with related parties		•
Identification or suspicion of fraud involving management and/or which results in material misstatement of the financial statements		•
Non-compliance with laws and regulations		•
Unadjusted misstatements and material disclosure omissions		•
Expected modifications to the auditor's report or emphasis of matter		•

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Appual

## 1. Fraud responsibilities

ISA (UK) 240 (Revised May 2021) 'The Auditor's Responsibilities Relating to Fraud in an Audit of Financial Statements' came into force for accounting periods commencing on or after 15 December 2021. Requirements in ISA (UK) 240 (Revised May 2021) have been enhanced for the identification and assessment of risks of material misstatement due to fraud and the response to those risks.

The term fraud refers to intentional acts of one or more individuals amongst management, those charged with governance, employees or third parties involving the use of deception that result in a material misstatement of the financial statements. In assessing risks, the audit team is alert to the possibility of fraud at Scottish Futures Trust Ltd.

The primary responsibility for the prevention and detection of fraud rests with management and those charged with governance including establishing and maintaining internal controls over the reliability of financial reporting effectiveness and efficiency of operations and compliance with applicable laws and regulations.

It is Scottish Futures Trust's responsibility to establish arrangements to prevent and detect fraud and other irregularity. This includes:

- developing, promoting and monitoring compliance with standing orders and financial instructions
- developing and implementing strategies to prevent and detect fraud and other irregularity
- receiving and investigating alleged breaches of proper standards of financial conduct or fraud and irregularity.

As auditors, we are required to obtain reasonable assurance that the financial statements taken as a whole are free from material misstatement, whether caused by fraud or error. Due to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements of the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

As part of our risk assessment procedures we are required to:

- identify and assess the risks of material misstatement in the financial statements due to fraud, including financial misreporting and misappropriation of assets.
- hold separate discussions with management, those charged with governance and others (as appropriate) to gain insights on their views of fraud.

## 2. Fraud responsibilities (continued)

During our audit work we will:

- design and implement appropriate audit procedures to respond to the risks of misstatement we have identified and reported in this Audit Plan
- remain alert to new risks and amend our risk assessments accordingly
- respond appropriately to any risks identified.

Throughout the audit we work with you to consider the significant risks we identify, including the operation of key financial controls. We also examine the policies in place, strategies, standing orders and financial instructions to ensure that they provide a strong framework of internal control. We will report to you any significant deficiencies we identify.

In addition, as set out in the Audit Scotland Planning Guidance 2023/24, we are required to:

- provide information on fraud cases to Audit Scotland on a quarterly basis
- · communicate emerging issues to Audit Scotland, and
- contribute to the National Fraud Initiative report

#### **Anti-Money Laundering Arrangements**

As required under the Money Laundering, Terrorist Financing and Transfer of Funds Regulations 2017 there is an obligation on the Auditor General (as set out in the Audit Scotland Planning Guidance for 2023/24) to inform the National Crime Agency if he knows or suspects that any person has engaged in money laundering or terrorist financing. Should we be informed of any instances of money laundering at Scotlish Futures Trust Ltd we will report to the Auditor General as required by Audit Scotland.

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## IT audit strategy

In accordance with ISA (UK) 315 Revised, we are required to obtain an understanding of the relevant IT and technical infrastructure and details of the processes that operate within the IT environment. We are also required to consider the information captured to identify any audit relevant risks and design appropriate audit procedures in response. As part of this we obtain an understanding of the controls operating over relevant Information Technology (IT) systems i.e., IT general controls (ITGCs). Our audit will include completing an assessment of the design and implementation of relevant ITGCs.

The following IT systems have been judged to be in scope for our audit and based on the planned financial statement audit approach we will perform the indicated level of assessment:

IT system	Audit area	Planned level IT audit assessment
Dynamics 365 Business Central	Financial reporting	A detailed review of the IT General Controls related to security management, development and maintenance and technology infrastructure will be carried out for the 2023/24 financial year on this in scope systems. We will look to gain assurance on the work performed in year in relation to the design effectiveness and implementation of IT General Controls for the current financial year and update our understanding of any changes in the system since the prior financial year. We will review any changes identified in key controls from the prior year and assess the impact of any changes on the planned audit approach.

During our audit we will complete an assessment of the design and implementation of relevant ITGCs.

## Future auditing developments

There are changes to the following ISAs (UK) which will impact on our central government audits for the first time in future years.

Revised standards applicable for audits of financial statement for periods commencing on or after 15 December 2022:

- ISQM (UK) 2 (Issued July 2021) 'Engagement Quality Reviews'
- ISA (UK) 220 (Revised July 2021) 'Quality Management for an Audit of Financial Statements'

A summary of the impact of the key changes on various aspects of the audit is included below:

Area of change	Impact of changes
Quality control	<ul> <li>ISQM 2 deals with the appointment and eligibility of the engagement quality reviewer (EQR) and the EQRs responsibilities relating to the performance and documentation of an engagement quality review.</li> <li>The objective of the firm, through appointing an EQR, is to perform an objective evaluation of the significant judgments made by the engagement team and the conclusions reached thereon.</li> <li>The objective of the auditor is to implement quality control procedures at the engagement level that provide the auditor with reasonable assurance that the audit complies with professional standards and applicable legal and regulatory requirements; and the auditor's report issued is appropriate in the circumstances.</li> </ul>
Direction, supervision and review of the engagement	• Greater responsibilities, audit procedures and actions are assigned directly to the engagement lead, resulting in increased involvement in the performance and review of audit procedures.
Documentation	• The amendment to these auditing standards will result in additional documentation requirements to demonstrate how these requirements of these revised standards have been addressed.

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