

The Accounts Commission for Scotland

Holding local government bodies to
account, and helping them improve

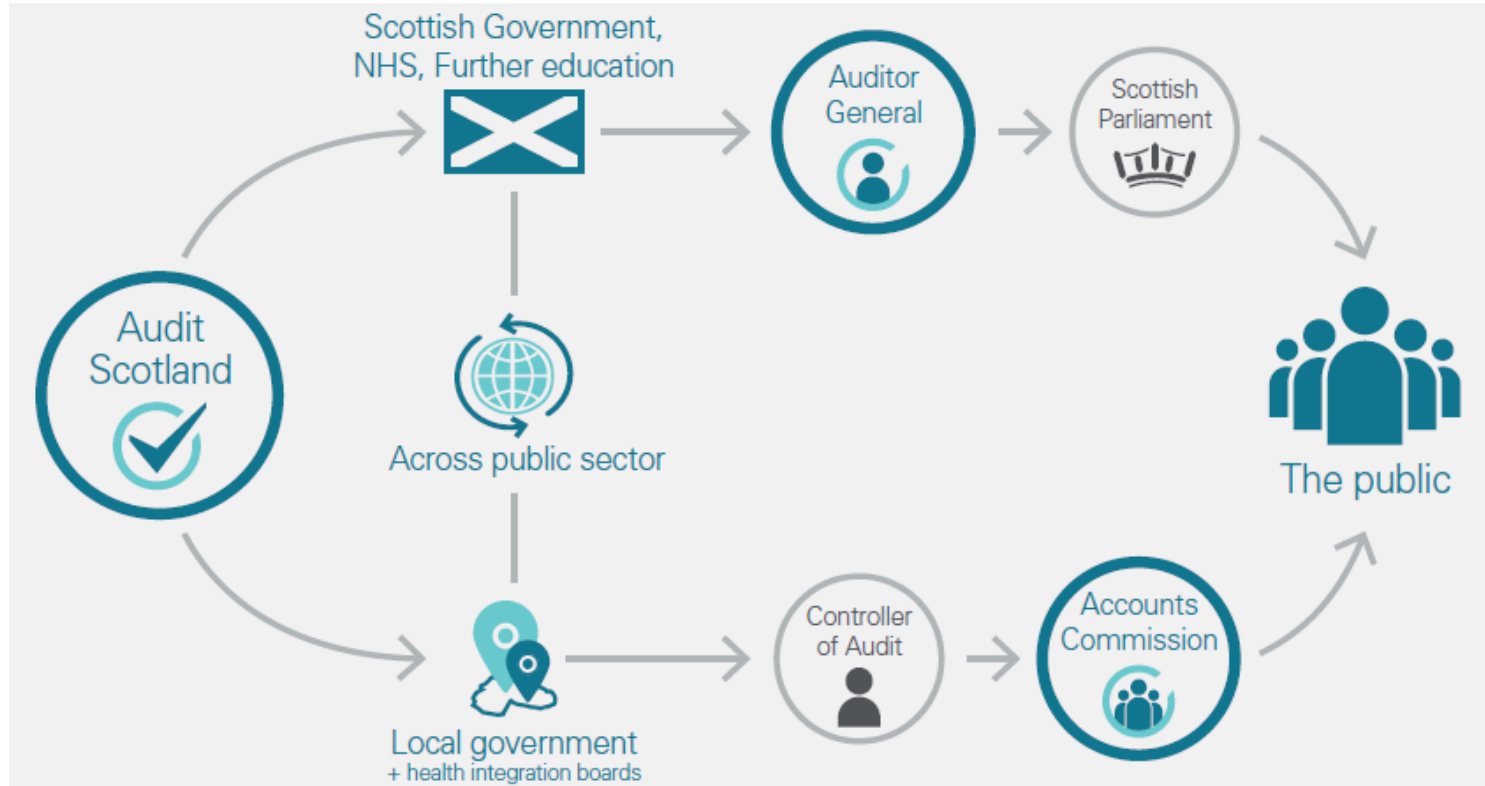
What the Accounts Commission does

Current work and areas of interest

The role of a Commission member



Differences between Auditor General and Commission



Public audit in Scotland

2023-28



AUDITOR GENERAL ✓ ACCOUNTS COMMISSION ✓ AUDIT SCOTLAND



Vision

Public money is well spent to meet the needs of Scotland's people.



Mission

Provide clear, independent and objective assurance on how effectively public money is being managed and spent.



Outcomes

By 2028 we want to achieve measurable change in the following areas:

Public services in Scotland work better together to target resources more effectively.

Financial planning and management are more effective across Scotland's public services.

Public bodies deliver clearer and more transparent reporting.

Our recommendations have a positive impact for people in Scotland.

Code of Audit Practice

2021



Prepared by Audit Scotland 2021

AUDITOR GENERAL ✓

ACCOUNTS COMMISSION ✓

Code of Audit Practice

2025



AUDIT SCOTLAND

Prepared by Audit Scotland for the Auditor General for Scotland and Accounts Commission for Scotland 2025

Annual audit

- Annual audits by Audit Scotland and firms on behalf of the Commission
- Controller of Audit reports to Commission on key issues, insights and intelligence
- For significant issues/concerns – statutory ‘section 102 report’ to Commission

Best Value (BV)

- Integrated in annual audit work and Annual Audit Reports; PLUS
- BV ‘thematic’ work in each council each year (for now); PLUS
- Statutory BV report for each council once in each 5-year audit cycle (for now)

Overview reporting

- ‘Financial bulletin’ – in-depth, based on audited accounts
- ‘Budgets briefing’ – early summary of council budgets for current year
- IJBs – equivalent financial bulletin, with interactive data tool

Performance audits – how well particular policies or services are being delivered nationally, often by local and national government together

Audit delivery

Stage 1: routine oversight by Audit Quality team, Commission kept informed

Stage 2: direct engagement by Controller of Audit, updates to Commission

Stage 3: Chair writes to audited body, then to the Minister if not satisfied

Stage 4: Controller brings a statutory report (s102) to Commission if delays persist

If auditor responsible, Chair writes to them, then steps taken towards removal

s102 reports

Commission makes findings, published with s102 report, discussed with audited body

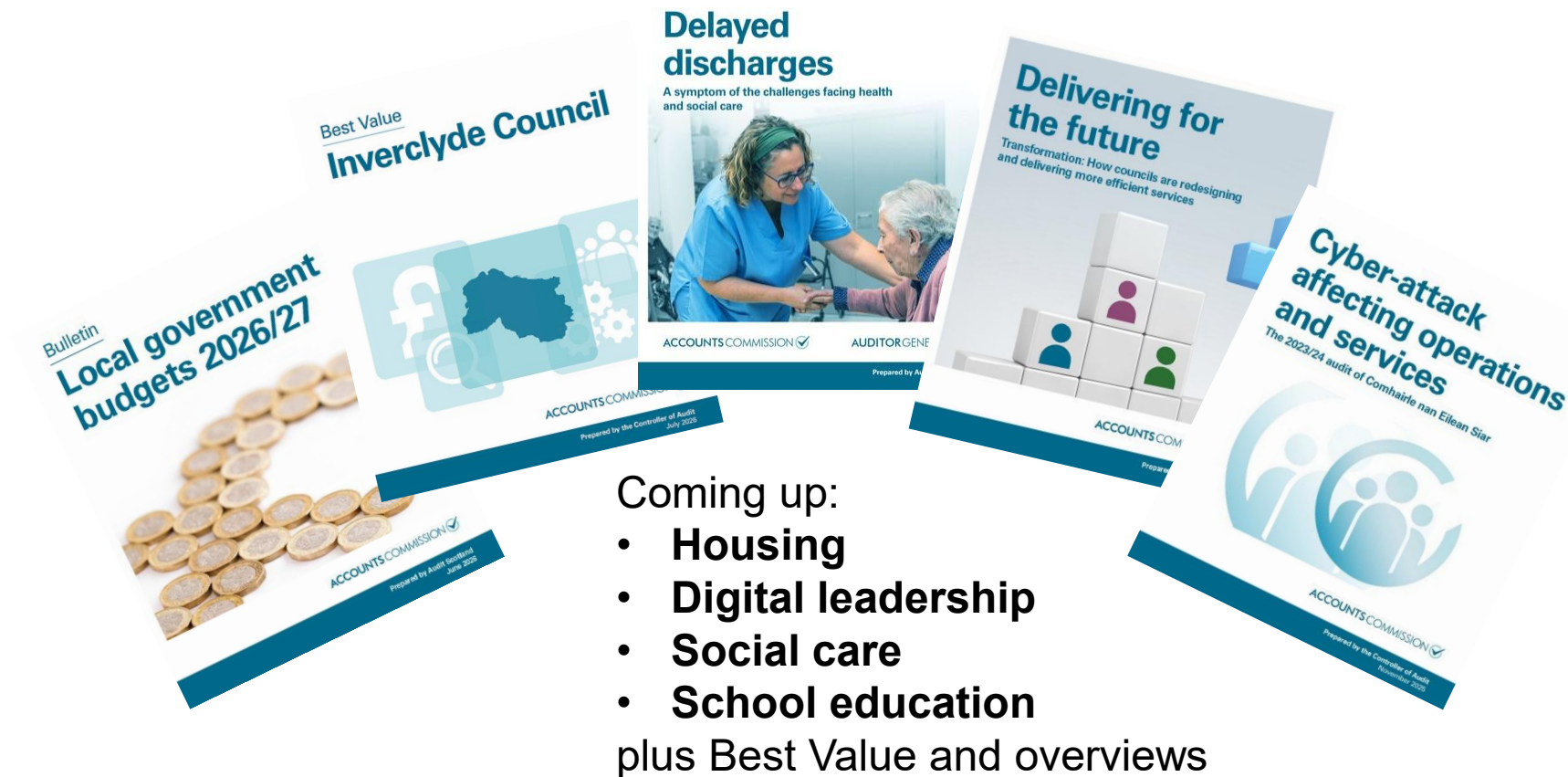
Chair writes to or engages with the sector on key messages and lessons to learn

Meeting between representatives of the audited body and the Commission

Meeting of relevant partners (if partnership working issues are a contributing factor)

Notify Scottish Government Director, the Minister and/or Local Gov Committee

Examples of recent publications



Financial sustainability

- Can councils and IJBs continue to make budgets balance in the coming years?
- Managing use of reserves, borrowing/debt, raising revenue

Transformation / service redesign

- Are councils and IJBs rethinking how services are provided, at scale and at pace?
- Use of digital, collaborating with partners, prioritising key outcomes

Community engagement

- Are councils doing enough to ensure openness and transparency in decision-making?
- Giving residents a say, explaining difficult choices/decisions, engaging with partners

Leadership and governance

- Do councils and IJBs have the right structures, strategies, plans and skills to deliver?
- Workforce planning, strategic priorities, leadership capacity and capability

Commission member role



Formal monthly
meetings

Performance audit
sponsor role

Strategy and
planning

Communications
and engagement

Media and Scottish Parliament



Local authorities warned to learn from fraud-enabling Aberdeen City Council

An out-of-control former council officer was locked up after conning taxpayers more than £1 million for almost two decades without being caught.

Council fraudster's £1m still not refunded to taxpayers



Michael Paterson was jailed last year.

Conduit between Audit
Scotland and the
Commission

Secretariat and
administrative support for
members and meetings

News updates, briefings,
work programme and
business planning

Coordinating stakeholder
engagement and
communications

Read Commission reports

- Published on our website – www.audit.scot/publications/search
- Widespread media coverage – online, TV, radio, social media

Follow Commission meetings

- Watch the public session live or view recording or transcript
- Agendas, detailed minutes and public papers available online

See us on social media

- Content on Facebook, Instagram, LinkedIn, X, YouTube
- Audit Scotland accounts for most but reports identified as AC

To close – (y)our year in numbers



125

Annual audits



7

Reports on how well
councils achieve Best
Value



2

Statutory reports on
areas of concern



£25.2bn

Local government
spending scrutinised



7

Performance audits on
key public services



10

Blogs and briefings on
topical issues



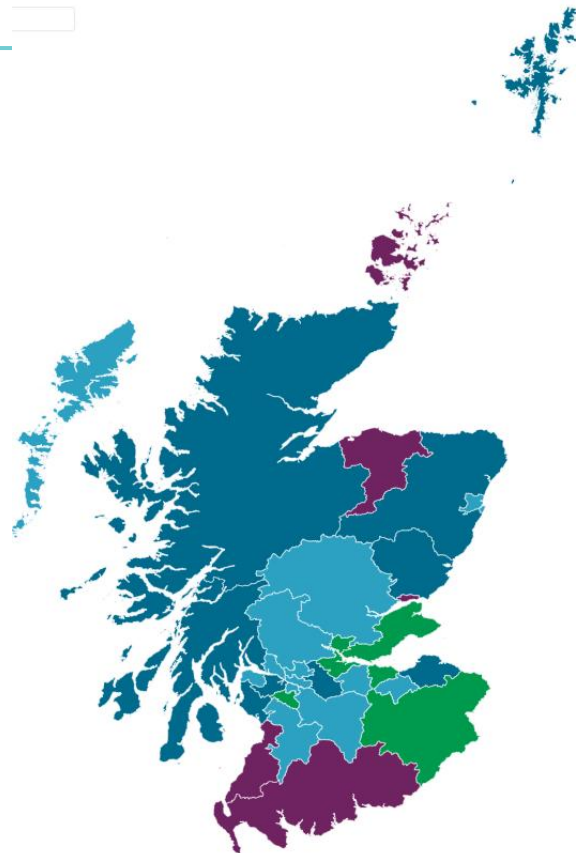
17

Meetings and events
with local government
leaders



14,000

Downloads and web
views of our reports



<https://audit.scot/publications/accounts-commission-annual-review-202425>